

SECTION 14

ECONOMICS

The estimated capital requirements, project and fund drawdown schedules, operating costs, and required selling prices for representative project financial structures are presented in this section. All economics are based on fourth quarter 1975 dollars. For estimating purposes, the complex was divided into five cost centers:

- (1) Coal Mine
- (2) Coal Preparation Plant
- (3) Process Plant
- (4) Power Plant
- (5) Offsites

For further economic analysis, sensitivities of required selling prices to the key parameters of capital investment, operating costs, and profitability level are summarized.

14.1 FIXED CAPITAL INVESTMENT

14.1.1 SCOPE

The preliminary fixed capital investment was estimated for a grassroots complex producing SNG, liquid fuels, and electric power from coal produced in a captive coal mine. The process plant portion of the complex consists of the principal process units described in Sections 4 and 5 and shown on the Block Flow Diagram, Figure 4-1.

Necessary ancillary facilities are included, with such items as: administration, warehouse, laboratory, changehouse, and related buildings and equipment; computer capability and communications systems; rolling stock, including trucks and automobiles for transportation within the confines of the complex; road paving and fencing; utilities distribution; and other items required for the efficient operation of an industrial complex of this magnitude.

14.1.2 SUMMARY

The estimated fixed capital investment for this complex is \$1.55 billion.

The total constructed costs, approximately \$1.38 billion, are shown for each of the unit areas in Table 14-1. To this have been added home office costs and sales taxes, which result in the total project fixed

capital investment. Major equipment costs distributed by equipment classification for certain key units are shown in Table 14-2.

The fixed capital investment estimate was independently evaluated by the U.S. Army Engineer Division, Huntsville, Alabama (USAEDH). This work was done under contract to ERDA, Contract No. EX-76-C-01-1759. USAEDH estimate was approximately 10% lower than Parsons, and they report an indicated overall estimate confidence factor of $\pm 10\%$.

14.1.3 PROCEDURES

This is a preliminary cost estimate. The accuracy of the estimate is considered to be $-5, +20\%$. The estimate includes the costs of equipment, field direct and field indirect costs, sales tax, engineering fee, and home office services.

14.1.4 BASIS FOR UNIT AREAS

The basis for the estimate for each unit is discussed in the following paragraphs.

The Coal Mine, Unit 9, equipment estimate is based on vendor pricing. The balance of the estimate consists of in-house costing of mine support facilities, initial mine cuts, and road building.

Key process unit estimates were developed using a combination of in-house pricing and vendor pricing information for major equipment. The totals for major equipment costs were then used with historical cost multipliers to obtain the total constructed cost estimate for each unit. The units in this category are listed below:

| <u>Unit No.</u> | <u>Description</u> |
|-----------------|--------------------------------|
| 10 | Coal Preparation |
| 11-1 | Coal Storage |
| 11-2 | Coal Grinding and Drying |
| 12 | Gasification |
| 13 | Heat Recovery and Gas Cleaning |
| 15 | Shift Conversion |
| 16 | Fischer-Tropsch Synthesis |
| 17 | Methanation |
| 18 | Liquid Product Recovery |
| 19 | Chemical Recovery |
| 22 | Water Reclamation |
| 26 | Power Generation |

The Acid Gas Removal, Unit 14, the carbon dioxide removal system portion of Fischer-Tropsch Synthesis, Unit 16, and the Oxygen Plant, Unit 20, all represent proprietary turnkey units, estimates being based on vendors' quotations.

The Sulfur Plant, Unit 21, was estimated on the basis of capacities using in-house historical cost data.

The remaining offsite Units were estimated on the basis of in-house historical information. These include the following:

| <u>Unit No.</u> | <u>Description</u> |
|-----------------|---------------------------------------|
| 23 | Steam Distribution |
| 24 | Shops and Buildings |
| 25 | Fire Water System |
| 27 | Potable and Sanitary Water System |
| 28 | Raw Water System |
| 29 | Flare System |
| 30 | Tank Farm |
| 31 | Effluent Water Treating |
| 32 | Site Preparation, Roads, and Railroad |

14.1.5 BASIS FOR COST CATEGORIES

The estimating procedures used for each cost category are detailed below:

A. Major Equipment Costs

Process and major equipment costs are based on vendor pricing combined with historical in-house experience. Vendors' prices were solicited for certain special process equipment items where historical in-house pricing data were not completely applicable.

B. Constructed Cost

Constructed cost is estimated by applying an experience factor to major equipment cost. This factor includes the field direct and field indirect costs.

1. Field Direct Materials, Labor, and other Direct Costs.

Field direct costs include:

- (1) Concrete, structural steel, piping, instrumentation, and electrical.
- (2) Labor for construction of the various units.
- (3) Other direct costs such as miscellaneous freight, instrument checkout and run-in services, soils investigation, nonproductive time, and taxes that cannot be allocated to specific unit areas but are considered direct costs.

The labor costs reflect fourth quarter 1975 average hourly rates for the eastern interior coal region and expected labor productivity for that area. The estimate is based on the work being performed

during a standard work week defined as five 8-hour days, Monday through Friday. No provision for premium costs for scheduled overtime work is included. However, an allowance for limited nonscheduled overtime has been included.

2. Field Indirect Costs. Field indirect costs include:

- (1) Temporary construction facilities and costs related to the job and its working conditions, including craft subsistence and transportation.
- (2) Field administration and field office expense.
- (3) Construction equipment, small tools, and consumables.
- (4) Payroll taxes, insurance, union welfare, fringe benefits, permits, and bonds.

C. Home Office Costs

Engineering-construction home office costs include management and administration, process and project engineering, construction support, design, drafting, accounting, estimating, scheduling, cost engineering, procurement, expediting, inspection, stenographic, clerical, engineering construction fee, overhead, and direct expenses such as printing, reproduction, computer charges, communications, and travel.

D. Spare Parts

Costs for spare parts are included in working capital.

E. Sales Tax

5% sales tax and/or use tax is included for materials and equipment.

F. Escalation

Escalation for the period after the fourth quarter 1975 is not included.

G. Contingency

No contingency allowance has been included.

H. Exclusions from Fixed Capital Investment Estimate

The following cost items are excluded from the estimate:

- (1) Owner's expenses connected with project.
- (2) All taxes, except sales and payroll taxes.

- (3) Client's local, state, and federal permits.
- (4) Premium time costs, except nonscheduled overtime premium.
- (5) Piling and unusual foundation conditions.
- (6) Process licensing fees.

14.2 TOTAL CAPITAL REQUIREMENTS

In addition to the fixed capital investment, total capital requirements include: land acquisition and rights of way; initial charges of catalysts and chemicals; startup costs, construction financing, and provision for working capital.

Initial capital requirements for the five cost centers used for estimating operating costs are summarized in Table 14-3. The estimated total capital requirement of the project amounts to about \$1,770 million exclusive of construction financing costs, which depend on the project schedule, fund drawdown, and method of financing the project. This is discussed in subsections 14.4 and 14.6.

The Fixed Capital Investment is summarized by cost centers in Table 14-4. A detailed list of catalysts and chemicals estimated to cost \$10 million is presented in Table 14-5. Startup, estimated to cost about \$100 million, is summarized in Table 14-6 with construction changes and additional first-year maintenance based on experience factors for the types of units used. Provisions for working capital estimated at about \$100 million are shown in Table 14-7.

Recurring capital expenditures for replacement of coal mining equipment are based on the costs and useful lives shown in Table 14-8. Annual expenditures are shown in the Cash Flow Case Evaluations discussed in subsection 14.7.

The allowance for mineral rights is included in annual operating expenses in the form of royalties.

14.3 PROJECT SCHEDULE

The estimated project design, engineering, procurement, construction, and startup schedule is shown in Figure 14-1. This schedule was developed based on an analysis of the design, procurement of schedule-controlling equipment, fabrication, erection, and construction schedules. The results indicate mechanical completion in 57 months and capacity production one year later.

The estimated time required for construction completion is based on unit and major equipment count and type. Critical delivery equipment was predicted to require up to 36 months from time of order. Historical data from previous projects provided a basis for development of the project schedule.

14.4 FUND DRAWDOWN SCHEDULE

The fund requirements during the design, engineering, procurement, construction, and startup periods are illustrated in Figure 14-2; fund requirements are shown for 6-month intervals. The cumulative fund drawdowns are shown in Figure 14-3.

The Figure 14-2 and 14-3 fund drawdown schedules were developed based on the sum of the estimated fund requirement schedules for the complete project. Fund expenditures estimates were based on the construction schedule and experience gained from prior projects.

14.5 OPERATING COSTS

Estimated operating costs for each of the five cost centers are summarized in Table 14-9. Supporting details for the separate cost centers and elements are shown in Tables 14-10 through 14-18, which follow. The total projected operating costs of \$190.5 million per year are equivalent to \$1.10 per MM/Btu of energy products.

14.5.1 GENERAL BASIS

The economic analysis is based on a plant operating period of 20 years. The operating rate is 330 stream days per year, equal to a 90.4% operating factor except for the first year of operation, when the complex is assumed to produce at a rate equal to 50% of capacity.

Plant overhead/administration is based on an estimated requirement for administrative and support personnel consisting of plant management, accounting, personnel, first aid, cafeteria, fire and safety, quality assurance, engineering, motor pool, material control, and other support personnel and associated indirect materials and supplies. A payroll burden of 35% of total payroll cost for direct operation and maintenance labor plus supervision was used. The general and administrative expense amounts to 1.5% of the total operating cost. Property tax and insurance is based on 2.75% of the initial fixed capital investment.

Estimated manpower requirements for the complex are summarized in Table 14-10; they amount to approximately 2,100 people.

Annual maintenance costs are summarized in Table 14-11.

14.5.2 BASIS FOR COST CENTERS

The basis for estimating the annual operating costs for each cost center are presented below.

A. Coal Mine

A royalty of \$1.50 per ton of clean coal was used. Operating supplies consist of explosives and associated supplies used in the mining operation. Equipment operating costs shown in Table 14-8 include operating

and maintenance materials. Direct costs for operating labor and supervision are shown in Table 14-12. Maintenance labor and supervision are shown in Table 14-13. Payments to the Union Welfare Fund of \$1.15 per ton of clean coal are also included together with miscellaneous expenses, which consist of permits, bonds, and land reclamation.

B. Coal Preparation

Operating and maintenance labor for the coal preparation area are shown in Table 14-14. The total cost of maintenance is approximately 3% of the fixed capital investment. This is considered to be composed of 50% plant labor and 50% material.

C. Process Plant

Catalysts and chemicals required for the process plant are shown in Table 14-5. Operating and maintenance labor are detailed in Table 14-15. The cost of maintenance amounts to approximately 4% of the fixed capital investment as shown in Table 14-11. This is considered to be composed of preventive and routine work (60%) carried out by plant maintenance labor, and major maintenance tasks (40%) carried out by contract labor during unit shutdowns. The routine work is composed of 40% labor and 60% material.

D. Power Plant

Operating and maintenance labor are shown in Table 14-16. Total annual maintenance costs correspond to 3/4 mil per average production kW-hr (441 MW).

E. Offsites

Annual consumption and cost of chemicals for water treatment are shown in Table 14-17. Operating and maintenance labor are shown in Table 14-18. Total maintenance cost corresponds to 2% of fixed capital investment with about 30% allocated to labor and the balance to materials.

14.6 FINANCIAL PARAMETERS

14.6.1 FINANCIAL STRUCTURE

Economics were developed for three types of project financial structures.

- (1) 100% equity capital.
- (2) Borrowed capital: 65% of the total investment borrowed at 9% interest, with principal repaid in equal installments over the 20-year project term; all working capital borrowed for the 20-year term; a loan commitment fee of 0.75% on funds not yet drawn down during the construction period.

- (3) A nonprofit (0% discounted cash flow rate of return) or breakeven boundary case.

14.6.2 RETURN ON INVESTMENT

For each of the above cases a discounted cash flow (DCF) rate of return after taxes is specified and the revenue required to meet this objective calculated. The DCF computations take into consideration the 10% depletion allowance on the coal mine operation, depreciation allowances as described below, an investment tax credit of 10%, and a combined income tax rate of 52% for state and federal taxes. It was estimated that 90% of the fixed capital investment is eligible for the investment tax credit. It has been assumed that the plant will be operated as an integrated subsidiary of profit-making industries that can write off initial losses against current earnings for tax purposes.

Useful lives for asset depreciation purposes conform with Depreciation Guidelines and Rules, Revenue Procedure 62-21. The double declining balance method of depreciation was used. A 10-year useful life was used for coal mine depreciation based on the guidelines for the mining industry. The guidelines for the chemicals and allied products industry under group three, "Guidelines for Manufacturing," were used to establish an 11-year useful life for the Coal Preparation and Process Plants. The guidelines for a steam production plant for the production of electricity for electric utilities, group four, were used as a basis for a 28-year useful life of the power plant.

14.7 REQUIRED PRODUCT SELLING PRICE

The revenue required to achieve a specified DCF was calculated for each of the three financial structure cases. The required average selling prices for the energy products were then calculated from the required revenue and energy production figures.

The results for the base cases are summarized in Table 14-19, which shows the contribution of each of the five cost centers to the total required revenue. The computer printouts for the cash flow case evaluations representing each of the three types of financing are shown in Table 14-20 through 14-22.

Table 14-20 contains the cash flow for the case of private ownership with 100% equity financing with a 12% DCF after tax rate of return. The required revenue after taking credit for the byproduct sulfur at \$60 per ton is \$560 million per year or \$3.28 per MM Btu. Table 14-21 contains the cash flow for the case of private ownership with 65% debt at 9% per year interest. The required revenue is reduced to \$425 million or \$2.50 per MM Btu by the debt financing. Table 14-22 contains the cash flow for the breakeven case with no return on invested funds. The resulting revenue requirement is \$250 million per year or \$1.45 per MM Btu.

The sensitivity of the required revenues to variations in selected variables was analyzed. The results indicate that the effect on the required selling prices of a 10% change in cost elements is as follows:

| <u>Cost Element</u> | % Change in Required Selling Price | |
|--------------------------|------------------------------------|-----------------|
| | <u>100% Equity</u> | <u>65% Debt</u> |
| Operating costs | 1.5 | 1.9 |
| Capital associated costs | 8.7 | 8.1 |
| Run-of-mine coal cost | 2.1 | 2.5 |
| Clean coal cost | 2.2 | 2.6 |

The effect on the required selling price of variations in the DCF is shown in Figure 14-4. Typical values follow:

| <u>Rate of Return (% DCF)</u> | Required Selling Price, % of Base Case | |
|-------------------------------|--|-----------------|
| | <u>100% Equity</u> | <u>65% Debt</u> |
| 0 | 46.3 | 77.3 |
| 6 | 67.7 | 84.7 |
| 12 | 100.0 | 100.0 |
| 18 | 144.1 | 123.0 |

14.8 POSSIBLE PRODUCT MARKET VALUES

A brief assessment of possible product market values and the effect of the resulting project revenues on profitability was completed. The results are summarized below.

The plant produces approximately 30 million barrels equivalent of energy products per year with a heating value of approximately 170×10^{12} Btu/year. These products are listed in Table 14-23 together with possible market values for each product.

To obtain the possible market values, the projected characteristics of these products were compared with those of conventional crude-oil based products. This comparative evaluation included discussions with major petroleum/chemical companies and utility companies plus review of industry reports and current literature.

The results of this study indicate that reducing fuel oil sulfur from 1.0% to 0.5% increases product values by approximately 10%. Since fuel oil products from the Fischer-Tropsch plant design have zero sulfur, combined nitrogen levels, and particulate matter contents, they possibly could command a 20 to 25% premium in sales value. Because the products described in the plant design contain physical and chemical properties that are generally unique, major oil companies expressed opinions that a 20 to 25% sales value

premium could be attained in the future. However, both oil and utility companies strongly qualified their opinions by stating that laboratory and field evaluation tests for performance must be conducted before firm dollar values could be placed on these products.

The possible unit sales values shown in Table 14-23 were used as a basis to illustrate the effect of sales values on the economics, also to perhaps stimulate further effort on establishing marketability and product values. The results indicate a possible annual revenue of approximately \$670 million which is 80% and 20% greater than required to achieve a 12% DCF with 65% debt financing and 100% equity financing, respectively.

Table 14-24 presents prorated required product sales values for the separate energy products required to produce the revenues earlier shown in Tables 14-20 through 14-22 to achieve a 12% DCF. The possible \$670 million annual revenue shown in Table 14-23, however, would result in the following DCFs:

65% debt - 23% DCF

100% equity - 14% DCF.

Details of the cash flow analysis for the 65% debt case are shown in Table 14-25 and the sensitivity of DCF to changes in revenue, fixed capital investment, and operating costs, are shown in Figure 14-5.

This analysis is considered only a starting point in the survey of possible U.S. market values for these products. The results, however, clearly emphasize the importance of definition of coal liquefaction product characteristics, marketability, and market values. This type of information should be developed for Fischer-Tropsch products and also for all other coal liquefaction product types.

Table 14-1 - Estimated Fixed Capital Investment

| Unit No. | Description | Cost (\$ million) |
|----------|--|----------------------|
| 09 | Coal Mine | 164.3 |
| 10 | Coal Preparation | 20.6 |
| 11-1 | Coal Storage | 10.5 |
| 11-2 | Coal Grinding and Drying | 12.2 |
| 12 | Gasification | 44.0 |
| 13 | Heat Recovery and Gas Cleaning | 166.3 |
| 14 | Acid Gas Removal | 93.8 |
| 15 | Shift Conversion | 17.7 |
| 16 | Fischer-Tropsch Synthesis | 191.4 |
| 17 | Methanation | 56.7 |
| 18 | Liquid Product Recovery | 28.5 |
| 19 | Chemical Recovery | 14.9 |
| 20 | Oxygen Plant | 285.6 |
| 21 | Sulfur Plant | 44.0 |
| 22 | Water Reclamation | 37.8 |
| 23 | Steam Distribution | 2.1 |
| 24 | Shops and Buildings | 6.9 |
| 25 | Fire Water System | 2.1 |
| 26-1 | Power Generation and Utilities | 119.3 |
| 26-2 | Instrument and Plant Air | 5.2 |
| 27 | Potable and Sanitary Water System | 0.4 |
| 28 | Raw Water System | 22.3 |
| 29 | Flare System | 1.4 |
| 30 | Tank Farm | 19.8 |
| 31 | Effluent Water Treating | 2.8 |
| 32 | Site Preparation, Roads, and Railroads | 5.7 |
| | Total Constructed Cost | 1,376.3 |
| | Home Office Costs | 137.6 |
| | Sales Tax | 27.0 |
| | Total Fixed Capital Investment | <u>1,540.9</u> |
| | Say | <u>1,550.0</u> |

Table 14-2 - Major Equipment Costs (\$000)

| Account Code | Equipment Description | Coal Storage, Grinding, and Drying Unit 11 | Gasification Unit 12 | Float Recovery and Gas Cleaning Unit 13 | Shift Conversion Unit 15 | Fischer-Tropsch Synthesis Unit 16 | Methanation Unit 17 | Liquid Products Unit 18 | Chemical Recovery Unit 19 | Water Reclamation Unit 22 | Power Generation Unit 26 | Other Utilities (a) | Tank Farm Unit 30 | Account Code Total |
|---|--------------------------------|--|----------------------|---|--------------------------|-----------------------------------|---------------------|-------------------------|---------------------------|---------------------------|--------------------------|---------------------|-------------------|--------------------|
| 1100 | Columns | | | | | 536 | | 1,886 | 183 | 857 | | | | 3,462 |
| 1200 | Vessels | | 158 | 7,068 | 193 | 3,455 | 538 | 646 | 99 | 12 | 57 | 297 | | 12,503 |
| 1300 | Heat Exchangers and Condensers | | 1,465 | 18,357 | 803 | 16,149 | 10,512 | 3,427 | 3,944 | 5,292 | 4,405 | 51 | | 61,286 |
| 1400 | Furnaces and Heaters | | | | | | | | | | | | | |
| 1500 | Pumps and Drivers | 611 | | 118 | 41 | | | 90 | 7 | 243 | 72 | 317 | 2,436 | 1,980 |
| 1600 | Boilers | | | | 21,009 | | | | | | | 3,883 | 2,152 | 6,096 |
| 1700 | Cooling Towers | | | | | | | | | | | | | 27,024 |
| 1800 | Compressors and Drivers | | | | | | | | | | | 10,000 | | 10,000 |
| 1900 | Tanks | 42 | | | | | | 675 | 2,436 | 1,425 | 5 | 422 | | 5,142 |
| 2000 | Materials Handling | 4,931 | 3,605 | 3,923 | | | | | | | | 4,930 | 439 | 7,937 |
| 2100 | Reduction Equipment | 545 | 843 | 296 | | | | | | | | | | 12,459 |
| 2200 | Separation | 396 | | 117 | 9,043 | | | | | | | | | 1,684 |
| 2300 | Concentration | | | | | | | | | 376 | | | | 11,461 |
| 2400 | Agitators, Mixers | | | | | | | | | | 651 | | | 651 |
| 2500 | Reactors | | | | | | | | | | 56 | | | 60 |
| 2600 | Hoppers, Bins | 576 | 575 | | | | | | | | | | | 55,530 |
| 2700 | Classification and Screening | 1,025 | | | | | | | | | | | | 1,151 |
| 2800 | Other Major Equipment | 1,420 | 7,645 | | | | | | | | | | | 1,625 |
| Total Major Equipment | | 9,553 | 12,668 | 18,546 | 55,118 | 7,270 | 88,172 | 26,980 | 10,393 | 4,954 | 4,1,061 | | | 95,232 |
| (a) Units 25, 26-2, 27, 28, 29, 31, and 32. | | | | | | | | | | | | | | 326,317 |
| | | | | | | | | | | | | | | 3,113 |
| | | | | | | | | | | | | | | 326,317 |

Table 14-3 - Total Initial Capital Requirements
(\$ million)

| Item | Coal Mine | Coal Preparation | Process Plant | Power Plant | Offsites | Total |
|---|-------------|------------------|---------------|-------------|-------------|--------------|
| Fixed Capital Investment (See Table 14-4) | 185.0 | 23.0 | 1118.0 | 135.0 | 89.0 | 1550.0 |
| Initial Catalysts and Chemicals (See Table 14-5) | - | - | 10.0 | - | - | 10.0 |
| Startup Cost (See Table 14-6) | 6.0 | 2.0 | 88.0 | 3.0 | 3.5 | 102.5 |
| Construction Financing (a) | <u>23.8</u> | <u>3.0</u> | <u>143.0</u> | <u>17.3</u> | <u>11.5</u> | <u>198.5</u> |
| Depreciable Investment | 214.8 | 28.0 | 1359.0 | 155.3 | 104.0 | 1861.0 |
| Working Capital (a) (See Table 14-7) | - | - | - | - | - | 105.5 |
| Land, Rights of Way | | | | | | 1.0 |
| Total Capital Requirement | | | | | | 1967.5 |

(a) Applicable to cases using 65% Debt at 9% interest and 0.75% Commitment Fee only.

Table 14-4 - Fixed Capital Investment by Cost Centers
(\$ million)

| Cost Center | Number | Description | Constructed Cost | | Fixed Capital Investment | |
|-------------------------|---------|--------------------------------|------------------|---------|--------------------------|----------------|
| | | | Subtotals | Totals | Total | By Cost Center |
| <u>Mine</u> | 09 | Mine | | 164.3 | | 185 |
| <u>Coal Preparation</u> | 10 | Coal Preparation | | 20.6 | | 23 |
| <u>Process Plant</u> | 11-2 | Grinding and Drying | 12.2 | | | |
| | 12 | Gasification | 44.0 | | | |
| | 13 | Heat Recovery and Gas Cleaning | 166.3 | | | |
| | 14 | Acid Gas Removal | 93.8 | | | |
| | 15 | Shift Conversion | 17.7 | | | |
| | 16 | Fischer-Tropsch Synthesis | 191.4 | | | |
| | 17 | Methanation | 56.7 | | | |
| | 18 | Liquid Products Recovery | 28.5 | | | |
| | 19 | Chemical Recovery | 14.9 | | | |
| | 20 | Oxygen Plant | 285.6 | | | |
| | 21 | Sulfur Plant | 44.0 | | | |
| | 22 | Water Reclamation | 37.8 | | | |
| | | | | 992.9 | | 1,118 |
| <u>Power Plant</u> | 26-1 | Power Generation | | 119.3 | | 135 |
| <u>Offsites</u> | 11-1 | Coal Storage | 10.5 | | | |
| | 25,27,2 | Raw Water System | 24.8 | | | |
| | 26-2 | Instrument and Plant Air | 5.2 | | | |
| | 23,24 | General | 16.1 | | | |
| | 29,32 | Facilities | | | | |
| | 30 | Tank Farm | 19.8 | | | |
| | 31 | Effluent Water Treating | 2.8 | | | |
| | | Total Const. Cost | | 79.2 | | 89 |
| | | Home Office Cost | | 1,376.3 | 1,376.3 | |
| | | Sales Tax | | | 137.6 | |
| | | Total Fixed Capital Investment | | | 27.0 | |
| | | | | | 1,540.9 | |
| | | | | | | 1,550 |

Table 14-5 - Process Plant Catalyst and Chemical Requirements

| Unit | Catalyst or Chemical | Initial Charge (tons) | Consumption (tons/year) | Cost | |
|------|---|--------------------------|----------------------------|----------------------------|-------------------------|
| | | | | Initial Charge (\$/ton) | Annual Use (\$/year) |
| 14 | <u>Acid Gas Removal</u> | | 241 | \$ 2,940 | \$ 472 |
| | Physical Solvent | 1,500 | | | |
| 15 | <u>Shift Conversion</u> | | | | |
| | Cobalt/Molybdenum Metal Oxides (Co _{0.5} MnO ₂ = 0.3:1) | 349 | 116.4 | 1,605 | 535 |
| | Hydrogen (100%) | | | | |
| 16 | <u>F-T Synthesis</u> | | | | |
| | Zinc Oxide/Co-Mo Hydrogenation Catalyst | 88 | 88 | 528 | 528 |
| | Magnetite (Fe ₃ O ₄) | 975 | 975 | 722 | 722 |
| | Potassium Carbonate | 3.2 | 7.6 | 1 | 3 |
| | Hot Carbonate Solution | | | 1,250 | 1,03 |
| | Sodium Carbonate | 0 | 14,280 | 685 | 685 |
| | Hydrogen (100%) | | 16,000 Mscf | 133 | 133 |
| 17 | <u>Methanation</u> | | | | |
| | Raney Nickel (42% Ni) | 822 | 822 | 2,466 | 2,466 |
| | Nickel Hydrogenation Catalyst (40% Ni) | 88 | 29.2 | 640 | 212 |
| | Co/Ru Hydrogenation | 74 | 25 | 288 | 97 |
| | Caustic (100% NaOH) | 494 | 41.0 | 74 | 62 |
| | Tri-ethylene Glycol (100%) | 14 | 4.4 | 9 | 30 |
| 18 | <u>Liquid Products</u> | | | | |
| | Ethylene Glycol (100%) | 100 | 50 | 53 | 27 |
| | Refrigerant | 139 | | 13 | |
| | Total Catalyst and Chemicals | | | \$10,668 | \$6,175 |

Table 14-6 - Startup Costs
(\$ million)

| Expense Item | Coal Mine | Coal Prep- aration | Process Plant | Power Plant | Offsites | Total |
|---|---------------------|-----------------------|----------------------|---------------------|---------------------|-----------------------|
| <u>Pre-Startup</u> | | | | | | |
| Construction Changes | 0 | 0.690 | 33.540 | 1.350 | 0.900 | 36.480 |
| Advance Hiring Recruit., Settling, Training | 2.600 | 0.170 | 2.500 | 0.140 | 0.440 | 5.850 |
| <u>Payroll</u> | | | | | | |
| Operating Personnel Administrative Average 3 Months | 1.000 1.600 | 0.090 0.080 | 0.900 1.600 | 0.060 0.080 | 0.250 0.190 | 2.300 3.550 |
| Payroll Burden | <u>0.910</u> | <u>0.060</u> | <u>0.875</u> | <u>0.050</u> | <u>0.155</u> | <u>2.050</u> |
| Subtotal | 6.110 | 0.400 | 5.875 | 0.330 | 1.035 | 13.750 |
| Total Pre-Startup | 6.110 | 1.090 | 39.415 | 1.680 | 1.935 | 50.230 |
| <u>Operating</u> | | | | | | |
| Contract Operating Assistance | 0 | 0.230 | 3.375 | 0.190 | 0.595 | 4.390 |
| Support Maintenance | <u>0</u> | <u>0.090</u> | <u>45.000</u> | <u>1.350</u> | <u>0.900</u> | <u>47.940</u> |
| Total Operating | 0 | 0.920 | 48.375 | 1.540 | 1.495 | 52.330 |
| Total Startup | <u><u>6.110</u></u> | <u><u>2.010</u></u> | <u><u>87.790</u></u> | <u><u>5.220</u></u> | <u><u>3.450</u></u> | <u><u>102.560</u></u> |
| Say | 6.000 | 2.000 | 88.000 | 3.000 | 3.500 | 102.500 |

Table 14-7 - Estimate of Working Capital Requirement (a)
(\$ million)

| Item | Coal Mine | Coal Prep- aration | Process Plant | Power Plant | Offsites | Total |
|--|--------------------|-----------------------|--------------------|-------------------|-------------------|---------------------|
| Coal Feed Inventory (14 days) | 4.0 | 0.2 | 0 | 0 | 0 | 4.2 |
| Finished Product Inventory (30 days) | 8.6 | 0.4 | 16.4 | 0 | 1.3 | 26.7 |
| Spare Parts Inventory (4% of Major Equipment) | 5.1 | 0.2 | 11.1 | 1.4 | 0.7 | 18.5 |
| Budget for Current Expenses (30 days) | 8.6 | 0.4 | 16.4 | 1.5 | 1.3 | 28.2 |
| Accounts Receivable (30 days) | 10.5 | 0.6 | 27.6 | 2.0 | 1.7 | 42.4 |
| Credit for Accounts Payable (30 days) | 5.5 | 0.1 | 7.8 | 0.6 | 0.5 | 14.5 |
| Total | <u>31.3</u> | <u>1.7</u> | <u>63.7</u> | <u>4.3</u> | <u>4.5</u> | <u>105.5</u> |

(a) Applicable to cases using 65% Debt at 9% interest and 0.75% Commitment Fee only.

Table 14-8 - Coal Mine Equipment Operating Costs and Replacement Schedule

| Quantity | Item | Unit Cost (\$'000) | Total Cost (\$'000) | Operating Cost (\$'000/year) | Operation (hours/year) | Life (hours each) | Replacement Schedule (years) |
|--|----------------------------|--------------------|---------------------|------------------------------|------------------------|-------------------|------------------------------|
| 4 | Draglines (175 cu yd) | 25,764 | 103,056 | 10,600 | 27,100 | 50,000 | 20 |
| 4 | Coal Shovel (15 cu yd) | 1,080 | 4,320 | 545 | 18,400 | 30,000 | 11 |
| 10 | Rotary Drills | 607 | 6,070 | 2,780 | 49,100 | 30,000 | 6 |
| 18 | Coal Haulers (120T) | 303 | 5,454 | 2,085 | 83,900 | 25,000 | 5 |
| 4 | Dozer with Ripper | 191 | 764 | 291 | 18,400 | 15,000 | |
| 3 | Reject Haulers (120T) | 303 | 909 | 366 | 14,700 | 25,000 | 3 |
| 4 | Scrapers (35 cu yd) | 278 | 1,112 | 435 | 9,700 | 15,000 | 5 |
| 8 | Graders | 87 | 696 | 285 | 39,200 | 15,000 | 6 |
| 4 | Rubber Tired Dozers | 127 | 508 | 281 | 18,400 | 15,000 | |
| 8 | Track Dozers | 172 | 1,376 | 542 | 36,800 | 15,000 | 3 |
| 4 | Sprinkler Truck | 127 | 508 | 222 | 19,700 | 15,000 | 3 |
| 4 | Trac-Drill with Compressor | 63 | 252 | 41 | 5,800 | 15,000 | 3 |
| 4 | Front End Loaders | 129 | 516 | 151 | 9,100 | 15,000 | |
| 2 | Tire Truck | 45 | 90 | 5 | 4,000 | 20,000 | 7 |
| 2 | Low Boy with Tractor | 33 | 66 | 2 | 800 | 15,000 | 10 |
| 4 | Fuel Lube Truck | 27 | 108 | 57 | 19,600 | 15,000 | 20 |
| 4 | Flatbed Truck | 9 | 72 | 28 | 21,500 | 20,000 | 3 |
| 1 | ANFO Mix Truck | 38 | 152 | 66 | 19,600 | 15,000 | 8 |
| 4 | Explosive Truck | 9 | 36 | 26 | 19,600 | 20,000 | 3 |
| 4 | Mine Pumping System | 45 | 180 | 30 | 6,000 | 30,000 | 4 |
| 2 | Hydraulic Cranes (15T) | 186 | 370 | 14 | 3,200 | 15,000 | 20 |
| 1 | Mobile Crane (50T) | 389 | 389 | 5 | 1,000 | 15,000 | 9 |
| 4 | Welding Truck | 9 | 36 | 18 | 12,700 | 15,000 | 15 |
| 4 | Electrical Truck | 9 | 36 | 14 | 10,100 | 15,000 | 5 |
| 5 | Dump Truck (10T) | 9 | 27 | 13 | 9,500 | 15,000 | 6 |
| 4 | 30-Passenger Bus | 22 | 86 | 15 | 7,500 | 15,000 | 8 |
| 40 | Pickup | 4 | 160 | 168 | 134,000 | 10,000 | 3 |
| Total | | | 127,351 | | 19,085 | | |
| Less Power Cost (Included in Power Plant) | | | | | 4,700 | | |
| Equipment Operating Cost | | | | | | 14,385 | |

Table 14-9 - Annual Operating Cost Summary
(\$ million/year)

| Item | Coal Mine | Coal Preparation | Process Plant | Power Plant | Offsites | Total |
|--|---------------|------------------|---------------|--------------|--------------|----------------|
| Mine Royalty | 14.850 | - | - | - | | 14.850 |
| <u>Materials and Supplies</u> | | | | | | |
| Operating Supplies | 9.028 | 0.012 | 0.559 | 0.068 | 0.045 | 9.712 |
| Equipment Operation | 14.385 | - | 0.350 | 34.271 | 2.128 | 14.385 |
| Maintenance Materials and Contract Labor | - | - | - | 6.175 | - | 38.006 |
| Catalysts and Chemicals | - | - | - | - | 0.791 | 6.966 |
| Total Material and Supplies | 23.413 | 0.362 | 41.005 | 2.196 | 2.093 | 69.069 |
| <u>Labor</u> | | | | | | |
| Operating Labor and Supervision | 8.883 | 0.356 | 3.533 | .234 | 1.011 | 14.017 |
| Maintenance Labor and Supervision | 3.100 | 0.252 | 8.005 | 0.366 | 0.386 | 12.109 |
| Payroll Burden | 4.194 | 0.213 | 4.037 | 0.210 | 0.489 | 9.143 |
| Plant Overhead/Administration | 6.471 | 0.328 | 6.228 | 0.324 | 0.755 | 14.106 |
| Union Welfare | 11.385 | - | - | - | - | 11.385 |
| Total Labor Costs | 39.033 | 1.149 | 21.803 | 1.134 | 2.641 | 60.760 |
| <u>G and A Overhead</u> | | | | | | |
| Miscellaneous Costs | 1.186 | 0.033 | 1.424 | 0.107 | 0.109 | 2.859 |
| Reclamation Permits and Bonds | 0.158 | - | - | - | - | - |
| Total | 0.482 | - | - | - | - | 0.482 |
| <u>Property Taxes and Insurance</u> | | | | | | |
| Total Operating Costs | 5.088 | 0.632 | 30.745 | 3.713 | 2.447 | 42.625 |
| | <u>79.052</u> | <u>2.176</u> | <u>94.977</u> | <u>7.150</u> | <u>7.290</u> | <u>190.645</u> |

Table 14-10 - Manpower Summary

| Item | Operating | Maintenance | Administration | Total |
|------------------|------------|-------------|----------------|--------------|
| Administration | | | 343 | 343 |
| Coal Mine | 598 | 217 | | 815 |
| Coal Preparation | 24 | 18 | | 42 |
| Process Plant | 260 | 511 | | 771 |
| Power Plant | 17 | 25 | | 42 |
| Offsites | 79 | 25 | | 104 |
| Total | <u>978</u> | <u>796</u> | <u>343</u> | <u>2,117</u> |

Table 14-11 - Annual Maintenance Cost Summary
(\$ million)

| Unit No. | Description | Labor Including Payroll Burden | Contract Labor | Materials | Total | Percent of Fixed Capital Investment |
|----------------------------------|-----------------------------------|--------------------------------|----------------|-----------|--------|-------------------------------------|
| 09 | <u>Mine</u> | 4.135 | None | 14.385(b) | 18.520 | (a) |
| 10 | <u>Coal Preparation</u> | 0.340 | None | 0.350 | 0.690 | 3 |
| | <u>Process Plant</u> | | | | | |
| 11-2 | Grinding and Drying | | | | 0.531 | 4 |
| 12 | Gasification | | | | 2.417 | 5 |
| 13 | Gas Cleanup (Particulates) | | | | 9.143 | 5 |
| 14 | Acid Gas Removal | | | | 4.113 | 4 |
| 15 | Shift Conversion | | | | 0.779 | 4 |
| 16 | Fischer-Tropsch Synthesis | | | | 10.528 | 5 |
| 17 | Methanation | | | | 3.119 | 5 |
| 18 | Liquid Products Recovery | | | | 1.255 | 4 |
| 19 | Chemical Recovery | | | | 0.653 | 4 |
| 20 | Oxygen Plant | | | | 9.425 | 3 |
| 21 | Sulfur Plant | | | | 1.452 | 3 |
| 22 | Water Reclamation | | | | 1.663 | 4 |
| | Total Process Plant | 10.807 | 18.043 | 16.228 | 45.078 | 4.03 |
| | <u>Power Plant</u> | | | | | |
| 26 | Power Generation and Utilities | 0.494 | - | 2.128 | 2.622 | (c) |
| | <u>Offsites</u> | | | | | |
| 11-1 | Coal Storage | | | | 0.236 | 2 |
| 25,27,28 | Raw Water System | | | | 0.556 | 2 |
| 26-2 | Inst/Plant Air | | | | 0.117 | 2 |
| 23,24 | General | | | | 0.362 | 2 |
| 29,32 | Facilities | | | | 0.444 | 2 |
| 30 | Storage Tank Farm | | | | 0.063 | 2 |
| 31 | Effluent Water Treating | | | | | |
| | Total Offsites | 0.521 | - | 1.257 | 1.778 | 2 |
| | Total | 16.297 | 18.043 | 34.348 | 68.688 | 4.43 |
| (a) See Tables 14-8 and 14-13 | | | | | | |
| (b) Includes operating materials | | | | | | |
| (c) 3/4 MIL/kW-hr | | | | | | |

Table 14-12 - Coal Mine Operating Labor and Supervision

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost |
|-----------------------------|---------------------|-------|----------------------|-----------|--------------|
| | Per Shift | Total | (\$/day) | (\$/year) | (\$000/year) |
| <u>Supervision</u> | | | | | |
| Pit Superintendent | | 4 | | 29,000 | 116 |
| Chief Mine Engineer | | 1 | | 27,000 | 27 |
| Mine Engineer | | 4 | | 18,000 | 72 |
| Shift Foreman | 4 | 17 | | 20,000 | 340 |
| Blast Foreman | 4 | 17 | | 20,000 | 340 |
| Dispatcher | 1 | 5 | | 20,000 | 100 |
| Total Supervision | 9 | 48 | | | 995 |
| <u>Operating Labor</u> | | | | | |
| Dragline Operator | 4 | 18 | 70.35 ^(a) | | 329 |
| Dragline Oiler | 4 | 18 | 65.07 ^(a) | | 305 |
| Dragline Groundman | 8 | 35 | 65.07 ^(a) | | 592 |
| Coal Shovel Operator | 4 | 18 | 60.90 | | 285 |
| Coal Shovel Groundman | 4 | 18 | 56.33 | | 263 |
| Dozer Operator (Coal) | 4 | 18 | 56.33 | | 263 |
| Coal Haul Driver | 16 | 66 | 53.80 | | 923 |
| Rotary Drill Operator | 8 | 32 | 53.80 | | 448 |
| Rotary Drill Helper | 8 | 32 | 51.76 | | 431 |
| Truck Driver Reject | 3 | 13 | 53.80 | | 182 |
| Scraper Operator | 4 | 8 | 53.80 | | 112 |
| Grader Operator | 4 | 17 | 53.80 | | 238 |
| R.T. Dozer Operator | 4 | 17 | 53.80 | | 258 |
| Dozer Operator (Spoil) | 8 | 35 | 53.80 | | 462 |
| Sprinkler Truck Driver | | 6 | 51.76 | | 81 |
| F.E. Loader Operator | | 5 | 53.80 | | 70 |
| Trac Driller | | 4 | 55.80 | | 56 |
| Trac Drill Helper | | 4 | 51.76 | | 54 |
| Fuel/Lube Driver | 4 | 18 | 51.76 | | 242 |
| Fuel Lube Mechanic Helper | 4 | 18 | 51.76 | | 242 |
| ANFO Truck Driver | 4 | 18 | 51.76 | | 242 |
| Loader/Shooter | 12 | 51 | 53.80 | | 713 |
| Utility Man (Laborers) | 16 | 66 | 51.47 | | 888 |
| Misc. Driver | 4 | 17 | 51.76 | | 229 |
| Total Operating Labor | 127 | 550 | | | 7,888 |
| Total Labor and Supervision | 156 | 598 | | | 8,883 |
| Payroll Burden | | | | | 3,109 |
| Total | | | | | 11,992 |

(a) Includes daily overtime

Table 14-13 - Coal Mine Maintenance Labor and Supervision

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost (\$000/year) |
|-----------------------------|---------------------|-------|--------------------|-----------|------------------------------|
| | Per Shift | Total | (\$/day) | (\$/year) | |
| <u>Supervision</u> | | | | | |
| General Shop Supt. | 1 | 1 | | 26,000 | 26 |
| Mechanical Supt. | 1 | 1 | | 26,000 | 26 |
| Electrical Supt. | 1 | 1 | | 26,000 | 26 |
| Mechanical Foreman | 2 | 9 | | 20,000 | 180 |
| Electrical Foreman | 1 | 5 | | 20,000 | 100 |
| Shop Foreman | 1 | 5 | | 20,000 | 100 |
| Agronomist | 1 | 1 | | 18,000 | 18 |
| Total Supervision | 8 | 23 | | | 476 |
| <u>Labor</u> | | | | | |
| Mechanic 1st | 5 | 18 | 56.33 | | 264 |
| Mechanic 2nd | 10 | 24 | 53.80 | | 336 |
| Electrician 1st | 4 | 17 | 56.33 | | 249 |
| Electrician 2nd | 2 | 9 | 53.80 | | 126 |
| Welder | 6 | 19 | 56.33 | | 278 |
| Mechanic's Helper | 10 | 24 | 51.76 | | 323 |
| Parts Man | 3 | 7 | 51.76 | | 94 |
| Tool Man | 2 | 9 | 51.76 | | 121 |
| Tire Man | 2 | 9 | 51.76 | | 121 |
| Misc. Equipment Operator | 2 | 9 | 53.80 | | 126 |
| Misc. Driver | 4 | 11 | 51.76 | | 148 |
| Laborers | 3 | 13 | 51.47 | | 174 |
| Rodman | 4 | 4 | 50.18 | | 52 |
| Clerk | 8 | 8 | 38.00 | | 79 |
| Typist | 8 | 8 | 34.00 | | 71 |
| Draftsman | 2 | 2 | 45.00 | | 23 |
| Agronomist Helper | 3 | 3 | 50.18 | | 39 |
| Total Labor | 78 | 194 | | | 2,624 |
| Total Labor and Supervision | 86 | 217 | | | 3,100 |
| Payroll Burden | | | | | 1,085 |
| Total | | | | | 4,135 |

Table 14-14 - Coal Preparation Labor

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost |
|--------------------------|---------------------|-------|--------------------|-----------|--------------|
| | Per Shift | Total | (\$/day) | (\$/year) | (\$000/year) |
| <u>Operating Labor</u> | | | | | |
| Area Foreman | 1 | 4 | | 20,000 | 80 |
| Operator | 3 | 12 | 53.80 | | 168 |
| Helper | 2 | 8 | 51.76 | | 108 |
| Total | 6 | 24 | | | 356 |
| Payroll Burden | | | | | 125 |
| Total Operating Labor | | | | | <u>481</u> |
| <u>Maintenance Labor</u> | | | | | |
| J Journeyman | | 18 | 53.80 | | 252 |
| Payroll Burden | | | | | 88 |
| Total Maintenance Labor | | | | | <u>340</u> |

Table 14-15 - Process Plant Labor

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost |
|---|---------------------|------------|--------------------|---------------|---------------|
| | Per Shift | Total | (\$/hour) | (\$/year) | (\$000/year) |
| <u>Operating Labor</u> | | | | | |
| Operating Superintendent | | 1 | | 30,000 | 30 |
| Section Manager | | 4 | | 20,000 | 80 |
| Shift Superintendent | 1 | 3 | | 18,000 | 54 |
| Shift Foreman | 5 | <u>20</u> | | <u>16,000</u> | <u>320</u> |
| Subtotal | | 6 | 28 | | 484 |
| <u>Operators</u> | | | | | |
| Unit 11 | 9 | 36 | | | |
| Units 12, 13, 14, 15 | 12 | 48 | | | |
| Units 16, 17 | 8 | 32 | | | |
| Units 18, 19 | 8 | 32 | | | |
| Unit 20 | 7 | 28 | | | |
| Unit 21 | 4 | 16 | | | |
| Unit 22 | 3 | 12 | | | |
| Boardman | 2 | 8 | | | |
| Laborer | 5 | <u>20</u> | | | |
| Subtotal | | 58 | <u>232</u> | 6.00 | <u>3,049</u> |
| Total | | | <u>260</u> | | <u>3,533</u> |
| <u>Payroll Burden</u> | | | | | |
| Total Operating Labor and Supervision | | | | | <u>1,237</u> |
| <u>Maintenance Labor</u> | | | | | |
| Maintenance Superintendent | | 1 | | 30,000 | 30 |
| Craft Foreman | | 36 | | 23,000 | 828 |
| Labor Foreman | | 14 | | 19,000 | 266 |
| Journeyman | | 336 | 8.00 | | 5,591 |
| General Labor | | <u>124</u> | 5.00 | | <u>1,290</u> |
| Total | | | <u>511</u> | | 8,005 |
| Payroll Burden | | | | | 2,802 |
| Total Maintenance Labor and Supervision | | | | | <u>10,807</u> |

Table 14-16 - Power Plant Labor

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost (\$000/year) |
|---|---------------------|-------|--------------------|-----------|------------------------------|
| | Per Shift | Total | (\$/hour) | (\$/year) | |
| <u>Operating Labor</u> | | | | | |
| Shift Foreman | 1 | 4 | | 16,000 | 64 |
| Subtotal Supervision | 1 | 4 | | | |
| Control Room | 1 | 4 | | | |
| Turbine Operator | 1 | 4 | | | |
| Oiler | 1 | 5 | | | |
| Subtotal Labor | 3 | 13 | 6.00 | | 170 |
| Total | 4 | 17 | | | 234 |
| Payroll Burden | | | | | 82 |
| Total Operating Labor and Supervision | | | | | <u>316</u> |
| <u>Maintenance Shop</u> | | | | | |
| J Journeyman | 17 | | 8.00 | | 283 |
| Janitorial/Gardening | 8 | | 5.00 | | 83 |
| Total | | 25 | | | 366 |
| Payroll Burden | | | | | 128 |
| Total Maintenance Labor and Supervision | | | | | <u>494</u> |

Table 14-17 - Offsites Chemical Requirements

| Unit | Chemical | Annual Consumption (ton/yr) | Annual Cost (\$000) |
|------|---|--------------------------------|------------------------|
| 28 | <u>Cooling Water System</u> | | |
| | H ₂ SO ₄ Chemicals | 640 | \$ 32,000 210,000 |
| 28 | <u>Raw Water System</u> | | |
| | Demineralizer | | |
| | H ₂ SO ₄ | 2,090 | 105,000 |
| | NaOH | 1,670 | 267,000 |
| | Clarifier | | |
| | Lime | 1,840 | 55,000 |
| | Aluminate | 500 | 80,000 |
| | Polyphosphate | 30 | 12,000 |
| | Boiler Feed Water | | |
| | Chelant | 7 | 7,000 |
| | Hydrazine | 7 | <u>23,000</u> |
| | | | <u>\$791,000</u> |

Table 14-18 - Offsites Labor

| Category | Number of Employees | | Salaries and Wages | | Payroll Cost (\$000/year) |
|---|---------------------|-----------|--------------------|-----------|------------------------------|
| | Per Shift | Total | (\$/day) | (\$/year) | |
| <u>Operation</u> | | | | | |
| <u>Supervision</u> | | | | | |
| Section Manager | | 1 | | 20,000 | 20 |
| Day Foreman | | 2 | | 16,000 | 32 |
| Shift Foreman | 1 | <u>3</u> | | 16,000 | <u>48</u> |
| Subtotal | | 1 | 6 | | 100 |
| <u>Labor</u> | | | | | |
| Unit 11 | 6 | 24 | | | |
| Unit 27 | 2 | 9 | | | |
| Unit 28 | 1 | 5 | | | |
| Unit 30 | 4 | 25 | | | |
| Unit 31 | 2 | 10 | | | |
| | | <u>15</u> | <u>73</u> | | |
| Subtotal | | | | 6.00 | <u>911</u> |
| Total | <u>16</u> | <u>79</u> | | | 1,011 |
| Payroll Burden | | | | | <u>354</u> |
| Total Operating Labor and Supervision | | | | | <u>1,365</u> |
| <u>Maintenance</u> | | | | | |
| Shift Foreman | 1 | 4 | | 20,000 | 80 |
| J Journeyman | 3 | 14 | 8.00 | | 233 |
| Laborer and Painter | 1 | <u>7</u> | 5.00 | | <u>73</u> |
| Total Maintenance | <u>5</u> | <u>25</u> | | | 386 |
| Payroll Burden | | | | | <u>135</u> |
| Total Maintenance Labor and Supervision | | | | | <u>521</u> |

Table 14-19 - Contribution of Cost Centers to Required Annual Revenue (RAR)

| | Breakeven Case 0% DCF | | 12% DCF | | | |
|-----------------------|-----------------------------|-----|----------------|-----|----------------|-----|
| | | | 100% Equity | | 65% Debt | |
| | RAR \$MM/yr | % | RAR \$MM/yr | % | RAR \$MM/yr | % |
| Coal Mine | 90.5 | 34 | 122.5 | 21 | 110.5 | 25 |
| Coal Preparation | 3.5 | 1 | 8.0 | 1 | 6.0 | 1 |
| Process Plant | 148.0 | 55 | 373.0 | 65 | 275.0 | 62 |
| Power Plant | 14.5 | 6 | 44.0 | 8 | 37.5 | 7 |
| Offsites | 11.5 | 4 | 31.0 | 5 | 23.0 | 5 |
| Total | 268.0 | 100 | 578.5 | 100 | 447.0 | 100 |
| Byproduct Credit | 20.0 | 7 | 20.0 | 3 | 20.0 | 4 |
| Total Energy Products | 248.0 | 93 | 558.5 | 97 | 427.0 | 96 |
| \$/MM Btu | 1.45 | | 3.28 | | 2.50 | |

Table 14-20 - Cash Flow Case Evaluation, Total Complex, 100% Equity
(\$ millions)

| PERIOD | -5 | -4 | -3 | -2 | -1 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|----------------------------|---------|----------|----------|------------|------------|------------|------------|------------|------------|------------|-------------|-------------|
| REVENUE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ENERGY PRODUCTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| CHIEFUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| *** TOTAL *** | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| (COSTS) | | | | | | | | | | | | |
| MINE ROYALTY | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPERATING SUPPLIES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| CATALYST + CHEMICALS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPERATING LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| FAIRBROOK INGENIEUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PLANT OVERHEAD/AGHIN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| BALUN WELFARE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| THESE COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| G AND A OVERHEAD | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| Maintainence Materials | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INFECTANCE LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROPERTY TAX + INSUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| *** TOTAL *** | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECIATION - MINE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| -DEPRECIATION - QSR - PREP | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| -DEPRECIATION - PROJECT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| -DEPRECIATION - POWER PLNT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| -DEPRECIATION - OFF-SITES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| -DEPRECIATION ALLOWANCE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| COST + DEPR + DEPL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT BEFORE TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TAXES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TAX CREDIT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT AFTER TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| AVERABLE ANNUAL NET PROFIT | 141.383 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TENUREMENT | | | | | | | | | | | | |
| LAND | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 |
| FIXED CAP INVESTMENT | 31.000 | 101.000 | 271.000 | 627.000 | 1,040.000 | 1,440.000 | 1,840.000 | 2,240.000 | 2,640.000 | 3,040.000 | 3,440.000 | 3,840.000 |
| INITIAL CAP + CHM. | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| START-UP COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| EQUIPMENT REPLACEMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INITIAL FIXED INVEST. | 32.000 | 101.000 | 271.000 | 617.000 | 1,037.000 | 1,437.000 | 1,837.000 | 2,237.000 | 2,637.000 | 3,037.000 | 3,437.000 | 3,837.000 |
| WORKING CAP PAID IN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ACCRU GROSS CF TOTAL | -32.000 | -113.000 | -404.000 | -1,241.000 | -2,611.000 | -4,001.000 | -5,391.000 | -6,781.000 | -8,171.000 | -9,561.000 | -10,951.000 | -12,341.000 |
| NET CASH FLOW | -32.000 | -113.000 | -404.000 | -1,241.000 | -2,611.000 | -4,001.000 | -5,391.000 | -6,781.000 | -8,171.000 | -9,561.000 | -10,951.000 | -12,341.000 |
| NET CASH FLOW DISCOUNTED | -32.000 | -113.000 | -404.000 | -1,241.000 | -2,611.000 | -4,001.000 | -5,391.000 | -6,781.000 | -8,171.000 | -9,561.000 | -10,951.000 | -12,341.000 |

Table 14-20 - Cash Flow Case Evaluation, Total Complex, 100% Equity (Contd)

| PERIOD | 4 | 3 | 2 | 1A | 1B | 1C | 1D | 1E | 1F | 1G | 1H | 1I | 1J | 1K | 1L | 1M | 1N | 1O | 1P | 1Q | 1R | 1S | 1T | 1U | 1V | 1W | 1X | 1Y | 1Z |
|----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-----------------|----|----|
| ACTIVITIES | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| ENERGY PRODUCTS SHIP-FUR | \$56,775 21,677 | \$56,779 20,077 | | | |
| ... TOTAL - ... | \$76,656 | \$76,656 | | |
| INVESTMENTS | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MINE RENTAL | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | 14,050 | | |
| OPERATIONS SUPPLIES | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | | |
| WATER SUPPLY & CHEMICALS | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | 6,966 | | |
| OPENING AND LABOR | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | 14,617 | | | |
| PAYROLL & BENEFITS | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | | | |
| PLANT OVERHEAD/ ADMIN | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | 14,436 | | | |
| UNION DUES/FEE | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | 11,385 | | | |
| MISC COSTS | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | 1,482 | | | |
| 6 AND A VERBAU | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | 2,059 | | | |
| MAINTENANCE MATERIAL | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | 52,391 | | | | |
| MAINTENANCE LABOUR | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | 12,109 | | | | | |
| PROPERTY TAX + INSUR | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | | | | |
| ... TOTAL - ... | 190,645 | | | | |
| DEPRECIATION - MINE | 10,537 | 9,558 | 8,646 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | 7,938 | | | |
| DEPRECIATION - CDA - PREP | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | 1,506 | | | | |
| DEPRECIATION - PROCESS | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | 72,386 | | | | |
| DEPRECIATION - POWER PLANT | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | 5,868 | | | | |
| DEPRECIATION - OFF-SITES | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | 4,422 | | | | |
| DEPRECIATION - ON ALLIANCE | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | 12,049 | | | | | |
| COST + DEPK + WPL | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | 2,981,602 | | | | |
| PROFIT BEFORE TAX | 456,631 | 282,034 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | 263,399 | | | | |
| INCOME TAXES | 145,946 | 147,001 | 147,650 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | 148,524 | | | | |
| TAX CREDIT | 4,464 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 | | | | |
| PROFIT AFTER TAX | 1,455,693 | 1,456,324 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | 1,457,449 | | | |
| AVERAGE ANNUAL NET PROFIT | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | 241,363 | | | | |
| INVESTMENTS | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | 4,038 | | | |
| FIXED CAP INVESTMENT | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | 0,044 | | | |
| INITIAL CAT + CHEM. | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | | | |
| START-UP COSTS | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | 0,030 | | | |
| EQUIPMENT RE-PAGEMNT | 1,158 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | | | |
| ¹ TOTAL FIXED INVEST. | 1,158 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | 1,074 | | | |
| MURKING CAP PAID IN | 0,030 | 0,030 | | | | | | | | | | | | | | | | | | | | | | | | | | | |

Table 14-20 - Cash Flow Case Evaluation, Total Complex, 100% Equity (Contd)
(\$ millions)

| PERIOD | 20 |
|-----------------------------|------------------|
| (REVENUE) | |
| ENERGY PRODUCTS | 568.779 |
| GASFLW | -20.877 |
| *** TOTAL *** | 576.856 |
| (COSTS) | |
| MINE ROYALTY | 14.856 |
| OPERATING SUPPLIES | 9.742 |
| CAPITAL + CHEMICALS | 6.966 |
| OPERATING LABOR | 14.917 |
| PATROL GUARD | 9.248 |
| PLANT OPERATIONS/ADMIN | 14.188 |
| VALUUM WELFARE | 11.385 |
| THESS + BSTS | 4.966 |
| G AND A OVERHEAD | 2.459 |
| MAINTENANCE MATERIAL | 52.491 |
| MAINTENANCE LABOR | 12.289 |
| PROPERTY TAX + INSUR | 42.525 |
| *** 3-Q-T-A *** | 198.155 |
| DEPRECIATION - MINE | 3.737 |
| DEPRECIATION - G&A, PREP | 0.000 |
| DEPRECIATION - PROCESS | 4.000 |
| DEPRECIATION - POWER PLANT | 3.193 |
| DEPRECIATION - OFF-SITES | 3.025 |
| DEPLETION ALLOWANCE | 12.249 |
| CUST + DEPR + DEPL | 213.349 |
| PROFIT BEFORE TAX | 365.587 |
| TAXIC TAXES | 190.864 |
| TAX CREDIT | 0.006 |
| PROFIT AFTER TAX | 175.444 |
| AVERAGE ANNUAL NET PROFIT | 161.363 |
| INVESTMENT | |
| LAND | 0.000 |
| FIXED CAP INVESTMENT | 6.346 |
| INITIAL G&T + CHEM. | 0.000 |
| START-UP COSTS | 0.000 |
| EQUIPMENT REPLACEMENT | 0.000 |
| TOTAL FIXED INVEST. | 0.000 |
| WORKING CAP PAID IN | -12.556 |
| ACUM GROSS CF TOTAL | 3607.454 |
| NET CASH FLOW | 270.646 |
| ACUM NET CASHFLOW | 3607.454 |
| ----- | ----- |
| NET CASH FLOW DISCOUNTED AT | 12.0% / PERIOD / |

Table 14-21 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest

| PERIOD | -5 | -4 | -3 | -2 | -1 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------------------------------------|---------|-----------|-------------|-----------|-----------|-----------|----------|----------|----------|---------|---------|---------|
| REVENUE ¹ | | | | | | | | | | | | |
| ENERGY PRINCIS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 212.995 | 425.998 | 425.990 | 425.990 | 425.990 | 425.990 | 425.990 |
| SULFUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 18.039 | 20.077 | 20.077 | 20.077 | 20.077 | 20.077 | 20.077 |
| *** TOTAL *** | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 223.034 | 446.067 | 446.067 | 446.067 | 446.067 | 446.067 | 446.067 |
| COSTS ¹ | | | | | | | | | | | | |
| HIRE ROYALTY | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 7.425 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 |
| OPERATING SUPPLIES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 |
| CATALYST + CHEMICALS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 3.483 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 |
| OPERATING LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 |
| PAYOUT DIVIDEND | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 9.143 | 9.143 | 9.143 | 9.143 | 9.143 | 9.143 | 9.143 |
| PLANT OVERHEAD/ADMIN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 |
| UNION WELFARE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 |
| TRAVEL-URGENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 | 0.002 |
| ES AND A ONE-HI-QUAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 |
| Maintenance MATERIAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 26.195 | 52.391 | 52.391 | 52.391 | 52.391 | 52.391 | 52.391 |
| WRENCH/CHANGE LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 12.189 | 42.419 | 42.419 | 42.419 | 42.419 | 42.419 | 42.419 |
| PROPERTY TAX + INSUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 |
| INTEREST ON LOAN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 143.264 | 66.655 | 66.655 | 66.655 | 66.655 | 66.655 | 66.655 |
| INTEREST ON W/CAP. | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 |
| *** TOTAL *** | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 201.643 | 297.818 | 292.391 | 286.955 | 281.538 | 276.112 | 270.605 |
| PROFIT BEFORE TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 42.935 | 34.349 | 28.338 | 22.674 | 19.424 | 17.837 | 14.373 |
| DEPRECIATION - MINE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 5.001 | 4.057 | 3.491 | 3.077 | 1.663 | 1.677 | 1.677 |
| DEPRECIATION - CUAL PKP | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 24.002 | 49.256 | 165.493 | 135.389 | 90.766 | 90.766 | 90.766 |
| DEPRECIATION - PROPS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 11.091 | 1.049 | 0.880 | 0.746 | 7.657 | 7.657 | 7.657 |
| DEPRECIATION - POWER PKP | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 1.006 | 1.038 | 9.563 | 7.974 | 6.016 | 6.135 | 5.522 |
| DEPRECIATION - OFF-SITES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.967 | 3.823 | 3.823 |
| DEPRECIATION ALLOWANCE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 557.721 | 556.213 | 557.372 | 429.069 | 401.204 | 383.958 | 383.958 |
| DEBT + DEPR + DPL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 1.400 | -354.687 | -112.145 | -61.505 | -18.192 | 45.668 | 62.111 |
| INVESTMENT TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INT'L. TAKES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TAX DEFERRED | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT AFTER TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | -38.750 | -53.830 | -29.522 | -8.732 | 0.159 | 21.537 | 29.613 |
| ARTIFICE ANNUAL NET PROFIT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 48.027 | | | | | | |
| CAPITAL INVEST | | | | | | | | | | | | |
| LAND | 1.000 | 0.000 | 1.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| FIXED CAP INVESTMENT | 32.000 | 1.000 | 27.000 | 0.000 | 0.000 | 510.000 | 4.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ANNUAL CAP & LICHEN | 6.000 | 0.000 | 0.000 | 0.000 | 0.000 | 14.000 | 6.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| START-UP COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 99.500 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INT'L. WORKING CAPITAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| COMMITMENT FEE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| EQUIPMENT REP. AGENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TOTAL FIXED INVEST. | 48.987 | 1.000 | 51.987 | 201.531 | 50.544 | 470.206 | 52.540 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP PAID IN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 195.500 | 9.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| BORROWED CAPITAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 416.444 | 416.267 | 4.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP BORROWED | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 105.500 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ALGUM CASH OF TOTAL | -32.000 | -1.33.000 | -44.000.000 | -54.3.499 | -60.4.498 | -370.076 | -161.505 | 17.882 | 18.6.409 | 335.673 | 470.838 | 613.376 |
| LURN REPAYMENT AT PERIOD | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP REPAYMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| NET CASH FLOW | -32.000 | -1.33.000 | -44.000.000 | -54.3.499 | -60.4.498 | -370.076 | -161.505 | 17.882 | 18.6.409 | 335.673 | 470.838 | 613.376 |
| ACGUM NET CASHFLOW | | | | | | | | | | | | |
| NET CASH FLOW DISCOUNTED AT PERIOD | | | | | | | | | | | | |
| GROSS BALANCE | 48.987 | 1.000 | 51.987 | 227.000 | 51.987 | -53.4.998 | 173.1.33 | 146.280 | 121.5.92 | 88.232 | 74.0.40 | 32.273 |
| BALANCE W/GAP LOAN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |

Table 14-21 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest (Contd)

| PERIOD | 4 | 9 | 14 | 21 | 42 | 43 | 14 | 15 | 16 | 17 | 18 | 19 |
|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| REVENUE | | | | | | | | | | | | |
| ENERGY PRODUCTS | \$25,954 | \$25,954 | \$45,996 | \$45,996 | \$65,990 | \$65,990 | \$45,990 | \$45,990 | \$45,990 | \$45,990 | \$45,990 | \$45,990 |
| SUPPLIES | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 | 24,077 |
| ** TOTAL *** | ** 49,031 ** | ** 49,031 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** | ** 49,067 ** |
| (COSTS) | | | | | | | | | | | | |
| MINE ROTATION | 24,658 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 | 14,859 |
| OPERATING SUPPLIES | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 | 9,712 |
| CATALYST + CHEMICALS | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 | 6,986 |
| OPERATING LABOR | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 | 14,017 |
| MANTEL, SURVEY | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 | 9,143 |
| PLANT OVERHEAD/ADMIN | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 | 14,106 |
| UNION WELFARE | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 | 11,485 |
| MEG GOSIS | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 | 4,082 |
| G AND G OVERHEAD | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 | 2,859 |
| Maintenance MATERIAL | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 |
| MAINTENANCE LABOR | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 | 12,189 |
| PROPERTY TAX + INSUR | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 | 42,625 |
| INTEREST ON M/CAP, | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 | 59,692 |
| Interest on M/CAP, | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 | 9,495 |
| ** TOTAL *** | 269,656 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 | 259,632 |
| DEPRECIATION - MINE | 11,530 | 16,153 | 9,476 | 8,445 | 9,061 | 7,249 | 5,902 | 6,939 | 5,532 | 4,466 | 5,945 | 4,756 |
| DEPRECIATION - GEAR, PREP | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 | 1,677 |
| DEPRECIATION - PROCESS | 8,266 | 63,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 | 61,566 |
| DEPRECIATION - POWER PLNT | 6,682 | 6,682 | 5,286 | 5,286 | 4,599 | 4,599 | 4,599 | 4,599 | 4,599 | 4,599 | 4,599 | 4,599 |
| DEPRECIATION - OFF-SITES | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 | 4,482 |
| DEPLETION ALUMINUM | 4,768 | 5,781 | 6,493 | 7,282 | 7,282 | 7,282 | 7,282 | 7,282 | 7,282 | 7,282 | 7,282 | 7,282 |
| COST + DEPR + DEPL | 37,6376 | 56,9042 | 36,6284 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 | 45,6,057 |
| PROFIT BEFORE TAX | 63,097 | 76,426 | 82,783 | 85,211 | 117,625 | 163,985 | 190,887 | 194,973 | 200,754 | 206,562 | 210,780 | 217,125 |
| INCOME TAXES | 30,000 | 35,737 | 43,647 | 46,390 | 92,672 | 98,645 | 101,386 | 104,392 | 107,412 | 109,606 | 112,905 | |
| TAX CREDIT | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | |
| PROFIT AFTER TAX | 33,095 | 36,099 | 39,736 | 42,621 | 45,256 | 50,313 | 51,242 | 53,587 | 56,362 | 59,150 | 61,175 | 64,220 |
| #VERAGE ANNUAL NET PROFIT | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** | ** 36,099 ** |
| INVESTMENT | | | | | | | | | | | | |
| LAND | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| FACIL CAP INVESTMENT | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| INITIAL GAI + DCM. | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| START-UP COSTS | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| INT. WORKING CAPITAL | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| COMMITMENT FEES | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| EQUIPMENT REP-ALGEMINI | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| TOTAL FIXED INVEST. | -150 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| HOLDING CAP PAY IN | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| BURKEDO CAPITA. | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| WORKING CAP AVERAGE | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 | 0,000 |
| ACUM #ROS OF TOTAL | 757,785 | 399,619 | 1,091,466 | 1,167,845 | 1,216,470 | 1,334,739 | 1,512,746 | 1,69,071 | 1,738,742 | 1,860,178 | 1,974,585 | 2,102,102 |
| 1. GAI REPAYMENT | 60,295 | 60,245 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 | 60,295 |
| NET CASH FLOW | 84,134 | 84,134 | 84,552 | 84,684 | 84,329 | 84,975 | 85,712 | 86,030 | 85,376 | 86,194 | 83,342 | 67,312 |
| ACUM NET CASH FLOW | 275,222 | 356,344 | 438,516 | 524,840 | 562,930 | 614,904 | 684,616 | 714,646 | 774,022 | 835,963 | 889,275 | 956,576 |
| ----- NET CASH FLOW JASJOUNIE AT 12.00% | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| BEST BALANCE | 724,530 | 663,473 | 662,940 | 742,653 | 462,456 | 422,863 | 361,768 | 361,473 | 241,170 | 168,663 | 128,500 | 68,293 |
| BALANCE N/CAP LOAN | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 | 165,546 |

Table 14-21 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest (Contd)
(\$ millions)

| PERIOD | 20 |
|---|---------------------------|
| REVENUE! ENERGY PROJECTS SUSFUR | 42,996 2,647 44,643 |
| ... TOTAL ... | 44,643 |
| LOSSES! | 14,456 |
| MINE ROYALTY | 9,712 |
| OPERATING SUPPLIES | 6,366 |
| CATERIST + CHEMICALS | 3,491 |
| OPERATING LABOR | 9,143 |
| PAYOUT DIVIDEN | 1,471 |
| PLANT OPERATOR/ADMIN | 1,114 |
| UNION WELFARE | 1,082 |
| R&D EXPENSES | 2,485 |
| GAM & OVERHEAD | 2,324 |
| MAINTENANCE MATERIAL | 12,469 |
| MAINTENANCE LABOR | 4,216 |
| PROPERTY TAX + INSUR | 7,004 |
| INTEREST ON LOAN | 6,000 |
| INTEREST ON MFLAT+ | |
| ... TOTAL ... | 49,643 |
| DEPRECIATION - MINE, PLANT | 3,805 |
| DEPRECIATION - CATERING | 2,000 |
| DEPRECIATION - PROJECTS | 1,000 |
| DEPRECIATION - POWER PLANT | 5,000 |
| DEPRECIATION - OFFICES | 5,000 |
| DEPRECIATION ALLOWANCE | 1,000 |
| GDSI + DEPM + DEPL | 1,000 |
| PROFIT BEFORE TAX | 2,621,996 |
| INCOME TAXES | 1,210,599 |
| TAX CREDIT | 4,000 |
| PROFIT AFTER TAX | 1,410,499 |
| AVERAGE ANNUAL PROFIT | 45,027 |
| INVESTMENT! | |
| LAND | 1,000 |
| FIXED CAP INVESTMENT | 1,000 |
| INITIAL LAF + OTHER | 1,000 |
| START-UP COSTS | 1,000 |
| INT. ORIGIN CHARTER | 1,000 |
| COMMITMENT FEES | 1,000 |
| EQUIPMENT REPAIRMENT | 1,000 |
| TOTAL FIXED INVEST. | 5,000 |
| WORKING CAP PAID IN | -10,000 |
| ABURRED CAPITAL | 1,000 |
| WORKING CAP BORROWED | 1,000 |
| ... TOTAL ... | 2,000 |
| ACCUM. GRSSS & TOTAL | 23,61,944 |
| LEND REPAYMENT | 10,000 |
| WORKING CAP REPAYMENT | 10,000 |
| NET CASH FLOW | 7,1,269 |
| ACCRUED NET CASH FLOW | 10,000 |
| ----- net cash flow discounted at 10.0% | 7,1,269 |
| ----- period ----- | |
| ----- net balance ----- | |
| ----- working capital ----- | |

Table 14-22 - Cash Flow Case Evaluation, Total Complex, 100% Equity (\$ millions)

Table 14-22 - Cash Flow Case Evaluation, Total Complex, 100% Equity (Contd)

(\$ millions)

| PERIOD | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 |
|--|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| INVESTS | | | | | | | | | | | | |
| MINING | 14.458 | 16.631 | 14.650 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 | 14.850 |
| OPERATING-SUPPLIES | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 | 9.712 |
| CATALYST + CHEMICALS | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 |
| OPERATING LABOR | 14.417 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 | 14.611 |
| PARENT OWNERS | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 | 9.493 |
| PLANT OVERHEAD/ADMIN | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 | 14.166 |
| UNION WELFARE | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 |
| MIS+LOSS | +492 | +492 | +492 | +492 | +492 | +492 | +492 | +492 | +492 | +492 | +492 | +492 |
| G AND A SERVICES | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 | 2.859 |
| MAINTENANCE MATERIAL | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 | 52.439 |
| MAINTENANCE LABOR | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 | 12.169 |
| PROPERTY TAX + INSUR | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 | 42.625 |
| TOTAL | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 | 140.645 |
| DEPRECIATION | | | | | | | | | | | | |
| MINE - MIN: | 10.337 | 9.358 | 8.381 | 7.936 | 8.654 | 8.923 | 5.642 | 5.738 | 5.416 | 4.333 | 5.833 | 4.671 |
| DEPRECIATION - COAL - PREP | 3.504 | 1.584 | 1.584 | 1.584 | 1.584 | 1.584 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECIATION - BRUZZI | 12.964 | 72.964 | 72.964 | 72.964 | 72.964 | 72.964 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECIATION - POWER PLNT | 5.863 | 5.644 | 5.644 | 4.698 | 4.362 | 4.051 | 3.761 | 3.493 | 3.493 | 3.493 | 3.493 | 3.493 |
| DEPRECIATION - OFF-SITES | 4.424 | 3.982 | 3.982 | 3.982 | 3.982 | 3.982 | 3.225 | 3.225 | 3.225 | 3.225 | 3.225 | 3.225 |
| DEPRECIATION - ALLOCATION COST + DEPL | 4.544 | 1.137 | 1.137 | 1.137 | 1.137 | 1.137 | 2.455 | 2.455 | 2.455 | 2.455 | 2.455 | 2.455 |
| DEPL + DEPL | 416.502 | 265.050 | 264.044 | 262.832 | 208.375 | 207.199 | 406.268 | 216.544 | 205.887 | 205.887 | 206.099 | 205.515 |
| PROFIT BEFORE TAX | -11.257 | -16.005 | -15.759 | -16.597 | -59.470 | 61.977 | 61.781 | 62.358 | 62.358 | 62.145 | 62.738 | 62.738 |
| INCOME TAXES | -9.494 | -6.739 | -6.195 | -7.585 | 31.132 | 31.744 | 32.226 | 32.964 | 32.964 | 32.707 | 32.315 | 32.315 |
| TAX CREDIT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT AFTER TAX | -6.007 | -7.566 | -7.002 | -7.002 | 26.737 | 29.302 | 29.749 | 29.616 | 29.616 | 30.131 | 29.838 | 29.838 |
| AVERAGE ANNUAL NET PROFIT | | | | | | | | | | | | |
| INVESTMENTS | | | | | | | | | | | | |
| LAND | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| FIXED CAP INVESTMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INITIAL GAT + CHEN. | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| START-UP COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| EQUIPMENT REPLACEMENT | 1.156 | 4.044 | 6.664 | 4.530 | 14.526 | 9.000 | 0.516 | 11.054 | 11.054 | 11.054 | 11.054 | 11.054 |
| TOTAL FIXED INVEST. | 1.156 | 4.044 | 6.664 | 4.330 | 11.526 | 9.000 | 0.516 | 11.054 | 11.054 | 11.054 | 11.054 | 11.054 |
| WORKING CAP PAID IN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| AGGREGATE GROSS CAP TOTAL | -6.055 | -5.23 | -5.004 | -4.97 | -445.632 | -410.690 | -364.835 | -319.979 | -265.567 | -195.639 | -162.216 | -117.237 |
| NET CASH FLOW | 66.435 | 61.624 | 79.422 | 61.865 | 34.541 | 45.856 | 44.056 | 34.411 | 45.816 | 44.932 | 33.422 | 44.988 |
| ACCDN NET CASH FLOW | -637.210 | -605.523 | -560.497 | -445.632 | -410.690 | -364.835 | -319.979 | -265.567 | -195.639 | -162.216 | -117.237 | - |
| NET LATAF FLOW DISCOUNTED AT 0.000 / PERIOD | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |

Table 14-22 - Cash Flow Case Evaluation, Total Complex, 100% Equity (Contd)
(\$ millions)

| PERIOD | \$/M |
|--|---------|
| INVESTMENT | 248.168 |
| ENERGY PRODUCTS SHAFER | 20.077 |
| *** TOTAL - *** | 268.245 |
| (COSTS) | |
| MINT ROYALTY | 14.854 |
| OPERATING SUPPLIES | 9.742 |
| CATALYST + CHEMICALS | 6.986 |
| OPERATING LABOR | 1.941 |
| PANHOLB BONDEN | 9.143 |
| PLANT OPERATIONS/AJMN | 14.146 |
| UNION MEASURE | 12.515 |
| HIRE COSTS | 6.942 |
| G AND A OVERHEAD | 2.1659 |
| MAINTENANCE, MATERIAL | 32.351 |
| MAINTENANCE -40K | 4.21.39 |
| PROPERTY TAX + INSUR | 42.655 |
| *** TOTAL - *** | 196.145 |
| DEPRECIATION - MINE | 3.473 |
| DEPRECIATION - EQUAL. PREP | 6.046 |
| DEPRECIATION - PROCESS | 6.606 |
| DEPRECIATION - POWER PLANT | 5.493 |
| DEPRECIATION - OFF-SITES | 3.225 |
| DEPRECIATION ALLOWANCE | 3.344 |
| LOSS + DEPR. + USEPL | 65.644 |
| PROFIT BEFORE TAX | 63.497 |
| ADJUST. TAXES | 32.862 |
| TAX CREDIT | 6.004 |
| PROFIT AFTER TAX | 30.639 |
| AVERAGE ANNUAL NET PROFIT | 619 |
| INVESTMENTS | |
| LAND | 0.000 |
| FIXED CAP INVESTMENT | 0.000 |
| INITIAL GAT + Chem. | 6.000 |
| START-UP COSTS | 0.000 |
| EQUIPMENT REPLACEMENT | 0.000 |
| TOTAL FIXED INVEST. | 6.000 |
| WORKING CAP PAID IN | -72.000 |
| ACUM GROSS OF TOTAL | 0.000 |
| NET CASH FLOW | 117.237 |
| ACUM NET CASHFLOW | 0.000 |
| ----- | ----- |
| NET CASH FLOW DISCOUNTED AT 0.000 / PERIOD ----- | |

Table 14-23 - Possible Annual Sales Value

| Products | Daily Output | Unit Sales Price (\$) | Annual Sales (\$ million) |
|------------------|--------------|-----------------------|---------------------------|
| <u>SNG</u> | 260.0 MMscfd | 4.25/Mcf | 362.8 |
| <u>Liquids</u> | | | |
| C ₄ s | 3,535 BPD | 12.00/bbl | 14.0 |
| <u>Naphthas</u> | | | |
| Light | 10,620 BPD | 15.50/bbl | 54.3 |
| Heavy | 9,555 BPD | 17.00/bbl | 53.6 |
| Alcohols | 3,910 BPD | 25.00 bbl | 32.3 |
| Diesel Fuel | 16,960 BPD | 14.50/bbl | 79.9 |
| Premium Fuel Oil | 4,960 BPD | 15.00/bbl | 24.5 |
| <u>Power</u> | 3,352 MW-hr | 0.03/kW-hr | <u>33.2</u> |
| Total Energy | | | 651.6 |
| Sulfur | 1,015 Ton | 60/Ton | <u>20.1</u> |
| Total | | | <u>671.7</u> |

Table 14-24 - Possible Required Product Selling Prices

| Products | Required Selling Price | | |
|------------------|------------------------|------------------------|---------------------|
| | Breakeven 0% DCF | 100% Equity 12% DCF | 65% Debt 12% DCF |
| <u>SNG</u> | \$1.60/Mcf | \$3.65/Mcf | \$2.30/Mcf |
| <u>Liquids</u> | | | |
| C ₄ s | 4.55/bbl | 10.30/bbl | 6.50/bbl |
| <u>Naphthas</u> | | | |
| Light | 5.90/bbl | 13.30/bbl | 8.40/bbl |
| Heavy | 6.50/bbl | 14.60/bbl | 9.20/bbl |
| Alcohols | 9.50/bbl | 21.50/bbl | 13.50/bbl |
| Diesel Fuel | 5.50/bbl | 12.50/bbl | 7.90/bbl |
| Premium Fuel Oil | 5.70/bbl | 12.90/bbl | 8.10/bbl |
| <u>Power</u> | 0.011/kW-hr | 0.026/kW-hr | 0.016/kW-hr |
| Sulfur | 60/ton | 60/ton | 60/ton |

Table 14-25 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest
(\$ millions)

| PERIOD | -5 | -4 | -3 | -2 | -1 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---|----------|----------|----------|-----------|----------|----------|----------|----------|----------|----------|----------|----------|
| REVENUE | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 | \$ 300 |
| ENERGY PRODUCTS | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 | \$ 7,000 |
| ... TOTAL ... | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| | | | | | | | | | | | | |
| COSTS: | | | | | | | | | | | | |
| MINE SUPPLY | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPERATING-SUPPLIES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| CATALYST + CHEMICALS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| OPERATING LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| BARRAHL-BANDS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PLANT OVERHEAD/ADMIN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| UNION HEALTHCARE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| MESS-DOFFS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| G AND A OVERHEAD | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| MAINTENANCE-MATERIAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| MAINTENANCE-LABOR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROPERTY TAX + INSUR | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INTEREST ON LOAN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INTEREST-ON-MECAF. | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TOTAL ... | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| | | | | | | | | | | | | |
| DEPRECH - MINE PREP | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH - COAL PREP | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH - PROCESS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH - POWER PLNT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH - OFF-SITES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH - ALBCHANGE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECH + DEPR + OPEL COST | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT BEFORE TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INCOME TAXES | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TAX CREDIT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| PROFIT AFTER TAX | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| AVERAGE ANNUAL NET PROFIT | — | — | — | — | — | — | — | — | — | — | — | — |
| | | | | | | | | | | | | |
| LINEITEMS: | | | | | | | | | | | | |
| FIXED CAP INVESTMENT | 1,000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INITIAL O&G & LMEA | 31,000 | 10,100 | 21,600 | 6,370,000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| STAGE-UP COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INT'L. DURING CONST. | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| COMMITMENT FEE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| EQUIPMENT-REPLACEMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TOTAL FIXED INVEST. | 40,900 | 1,16,723 | 261,531 | 9,45,943 | 470,206 | 52,590 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING-CAP PAID IN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| BORROWED CAPITAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING-CAP BORROWED | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ACCUM GROSS C- TOTAL | — | — | — | — | — | — | — | — | — | — | — | — |
| LOAN REPAYMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING-CAP REPAYMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| NET CASH FLOW | — | — | — | — | — | — | — | — | — | — | — | — |
| ACCUM NET CASH FLOW | — | — | — | — | — | — | — | — | — | — | — | — |
| NET CASH FLOW DISCOUNTED AT 2.3-1.53 / PERIOD | — | — | — | — | — | — | — | — | — | — | — | — |
| DEBT-BALANCE | 0.000 | 10,745 | 29,267 | 795,991 | 1205,893 | 1145,693 | 1005,360 | 1025,913 | 964,716 | 904,423 | 844,126 | 743,833 |
| BALANCE W/CAP LOAN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |

Table 14-25 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest (Contd.)
(\$ millions)

| PERIOD | 4 | 9 | 16 | 14 | 12 | 13 | 24 | 15 | 16 | 17 | 18 | 19 |
|---|----------|----------|----------|----------|-----------|-----------|-----------|----------|----------|----------|----------|----------|
| REVENUE | | | | | | | | | | | | |
| ENERGY PRODUCTS | 651.040 | 651.689 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 | 651.680 |
| SULFUR | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 | 24.477 |
| *** TOTAL *** | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 | 671.757 |
| EXPENSES | | | | | | | | | | | | |
| BING RENTAL | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 | 14.650 |
| OPERATING SUPPLIES | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 | 9.742 |
| CATALYST + CHEMICALS | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 | 6.966 |
| OPERATING LABOR | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 | 14.017 |
| PATROL+BURDEN | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 | 5.443 |
| PLANT OPERATIONS/ADMIN | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 | 14.106 |
| UNION WELFARE | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 | 11.385 |
| MISC-COSTS | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 | 7.482 |
| G AND A OVERHEAD | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 | 2.059 |
| MAINTENANCE MATERIAL | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 | 52.393 |
| MAINTENANCE LABOR | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 | 12.869 |
| PROPERTY TAX + INSUR | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 | 42.425 |
| INTEREST ON LOAN | 65.118 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 | 65.692 |
| INTEREST ON M/CAP+ | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 | 9.495 |
| *** TOTAL *** | 265.256 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 | 259.832 |
| DEPRECIATION - MINI. | 11.236 | 14.153 | 9.476 | 6.445 | 3.161 | 7.269 | 5.902 | 6.939 | 5.502 | 4.466 | 5.346 | 4.756 |
| DEPRECIATION - GOA, PREP | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 | 81.567 |
| DEPRECIATION - PROJEC | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECIATION - POWER PLANT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DEPRECIATION - OFFICES | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 |
| DEPRECIATION ALLOWANCE | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 | 4.969 |
| CUST + DEPR + DEPL | 376.370 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 | 369.612 |
| PROFIT BEFORE TAX | 295.387 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 | 301.465 |
| INCOME TAXES | 153.604 | 157.115 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 | 163.496 |
| TAX CREDIT | 4.660 | 6.040 | 8.000 | 9.000 | 9.000 | 9.000 | 9.000 | 9.000 | 9.000 | 9.000 | 9.000 | 9.000 |
| PROFIT AFTER TAX | 141.706 | 142.030 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 | 143.067 |
| AVERAGE ANNUAL NET PROFIT | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 | 153.649 |
| INVESTMENTS | | | | | | | | | | | | |
| LAND | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| INITIAL CAP INVESTMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| START-UP COSTS | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ANTI-WORKING CONSTRA | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| COMMISSIONING FEE | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DISPATCHER REPLACEMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| TOTAL FIXED + ANEST, | 0.158 | 0.004 | 6.760 | 9.320 | 4.100 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP PAY IN | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| DISCHARGED CAPITAL | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP BORROWED | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| ACUM GRSS OF TOTAL | 157.4267 | 182.0463 | 207.0611 | 232.5121 | 253.2270 | 275.2877 | 297.5215 | 318.9071 | 341.7873 | 364.8439 | 387.0377 | 410.6304 |
| LOAN REPAYMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| WORKING CAP REPAYMENT | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 | 0.000 |
| NET CASH FLOW | 152.445 | 169.471 | 189.043 | 196.415 | 196.660 | 166.346 | 162.643 | 154.361 | 157.707 | 170.272 | 161.643 | 175.632 |
| ALGUM NET CASH FLOW | 1487.915 | 1477.775 | 1462.662 | 1452.076 | 1406.6736 | 1969.0462 | 2131.8855 | 2255.446 | 2453.153 | 2623.424 | 2785.067 | 2960.693 |
| ----- NET CASH FLOW DISCOUNTED AT 6.5-13% | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- | ----- |
| ----- NET BALANCE | 723.234 | 805.243 | 842.948 | 842.653 | 842.358 | 842.063 | 841.760 | 841.473 | 841.178 | 840.883 | 840.584 | 840.285 |
| BALANCE M/CAP LOAN | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 | 165.580 |

Table 14-25 - Cash Flow Case Evaluation, Total Complex
Financed 65/35 D/E Ratio, 9% Interest (Contd)
(\$ millions)

| PERIOD | 28 | | |
|-----------------------------|-----------------|--|--|
| REVENUE | | | |
| ENERGY PRODUCTS | 651,644 | | |
| SUPPLIES | 24,677 | | |
| ... TOTAL ... | 671,721 | | |
| COSTS | | | |
| MINE RENTAL | 14,458 | | |
| OPERATING SUPPLIES | 9,732 | | |
| CATALYST + CHEMICALS | 6,966 | | |
| OPERATING LABOR | 14,417 | | |
| GENERAL-BURDEN | 9,434 | | |
| PLANT OVERHEAD/ADMIN | 14,106 | | |
| UNION WELFARE | 1,1385 | | |
| SHIPPING COSTS | 4,856 | | |
| G AND A OVERHEAD | 2,859 | | |
| MAINTENANCE MATERIAL | 52,392 | | |
| MAINTENANCE LABOR | 42,169 | | |
| PROPERTY TAX + INSUR | 42,625 | | |
| INTEREST ON LOAN | 4,088 | | |
| INTEREST ON MECAF | 0,000 | | |
| ... TOTAL ... | 196,845 | | |
| DEPRECIATION | | | |
| MINE - COAL PREP | 3,645 | | |
| DEPRECIATION - COAL PROCESS | 6,000 | | |
| DEPRECIATION - POWER PLNT | 6,000 | | |
| DEPRECIATION - OFF-SITES | 3,934 | | |
| DEPRECIATION - MACHINERY | 11,068 | | |
| COST + DEPR + DEPL | 213,870 | | |
| PROFIT BEFORE TAX | 458,687 | | |
| INCOME TAXES | 238,517 | | |
| TAX CREDIT | 8,064 | | |
| PROFIT AFTER TAX | 220,170 | | |
| AVERAGE ANNUAL NET PROFIT | 153,649 | | |
| INVESTMENT | | | |
| LAND | -9,000 | | |
| FIXED CAP INVESTMENT | 6,000 | | |
| INITIAL CAT + CHEM. | 6,000 | | |
| START-UP COSTS | 6,400 | | |
| INT. DURING CONSTR. | 6,300 | | |
| COMMITMENT FEE | 6,000 | | |
| ACQUISITION REP. AGENT | 0,000 | | |
| TOTAL FIXED INVEST. | 6,000 | | |
| WORKING CAP. PAY IN | -145,500 | | |
| WORKING CAP. BUDGET | | | |
| ALUM GROSS CR TOTAL | 44544,499 | | |
| BORROWED CAPITAL | 9,600 | | |
| WORKING CAP BUDGET | 9,600 | | |
| LOAN REPAYMENT | 60,295 | | |
| WORKING CAP REPAYMENT | 105,500 | | |
| NET CASH FLOW | 182,406 | | |
| ACQ/NET CASH FLOW | 3142,999 | | |
| NET CASH FLOW DISCOUNTED AT | 25,131 / PERIOD | | |
| DEBT-BALANCE | 7,000 | | |
| BALANCE MECAF LOAN | 0,000 | | |

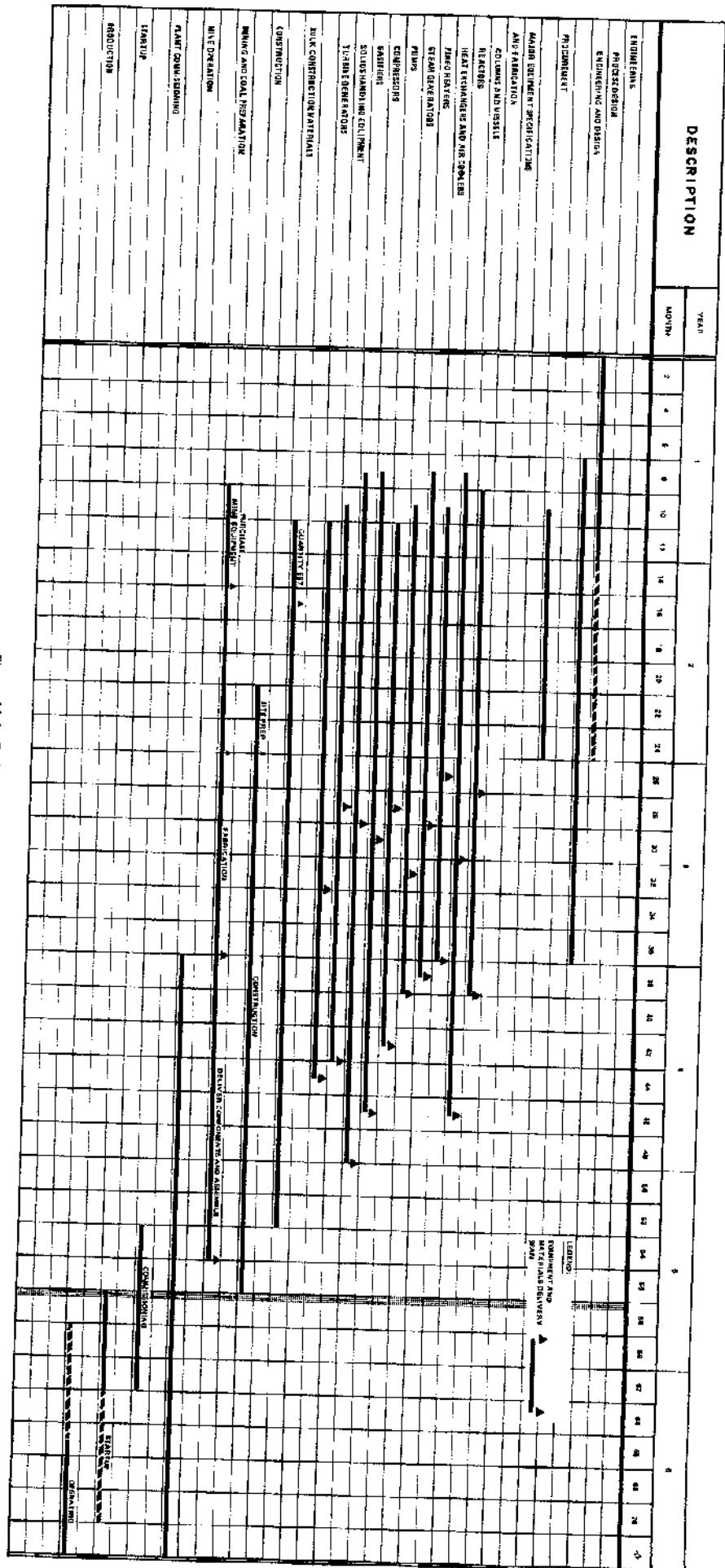


Figure 14-1 . Project Overall Schedule

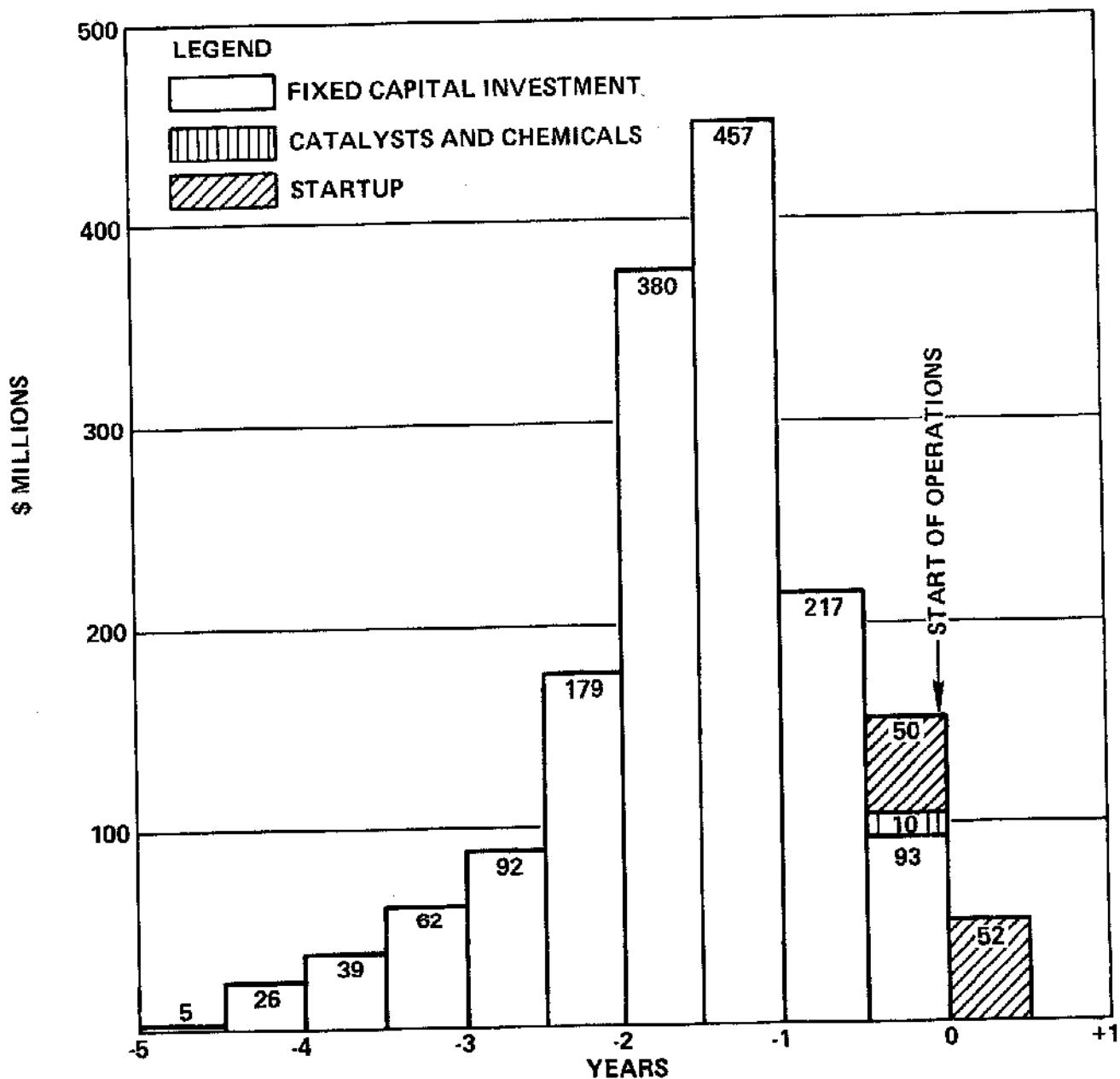


Figure 14-2 - Fund Drawdown Schedule

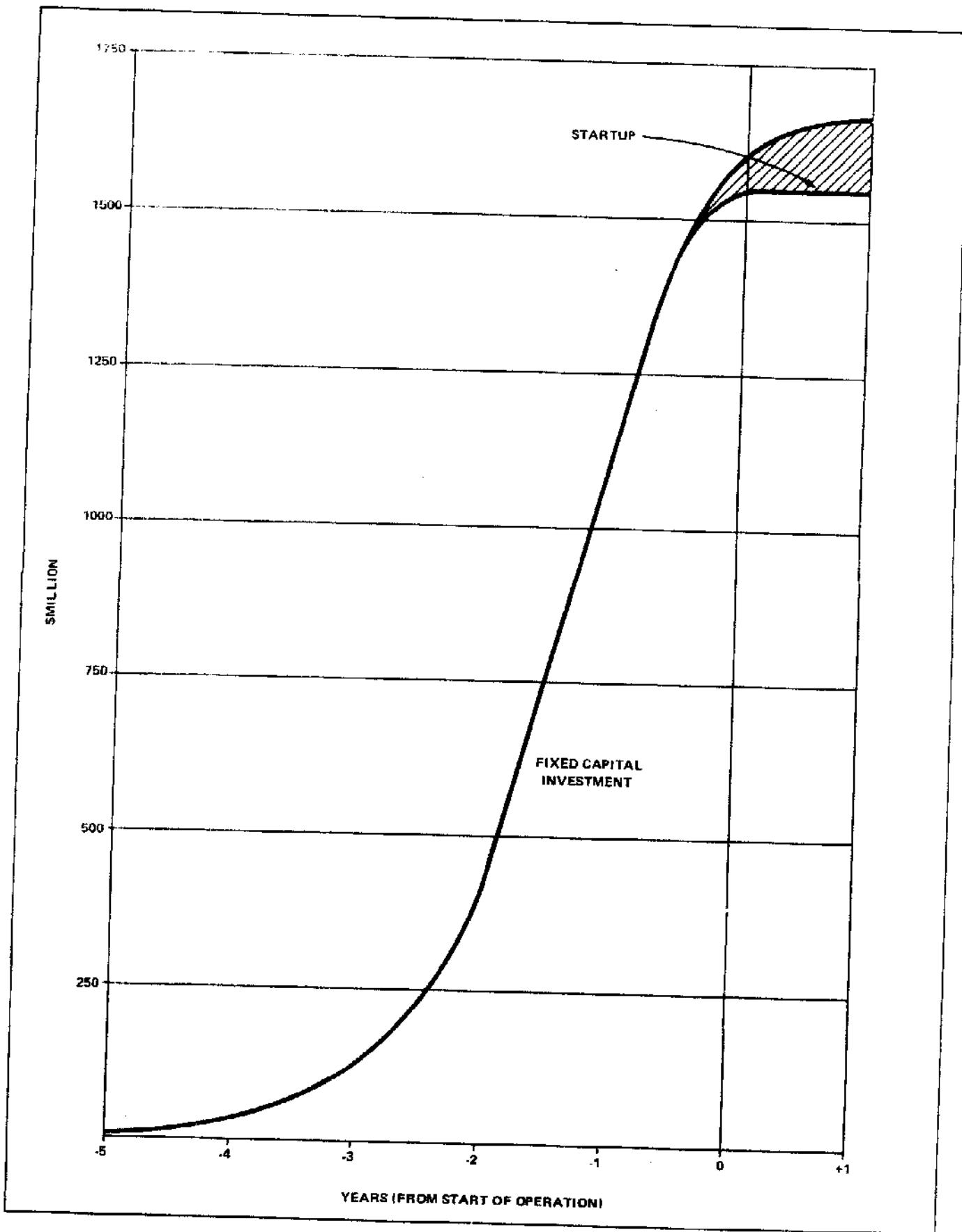


Figure 14-3 - Cumulative Fund Drawdown Schedule

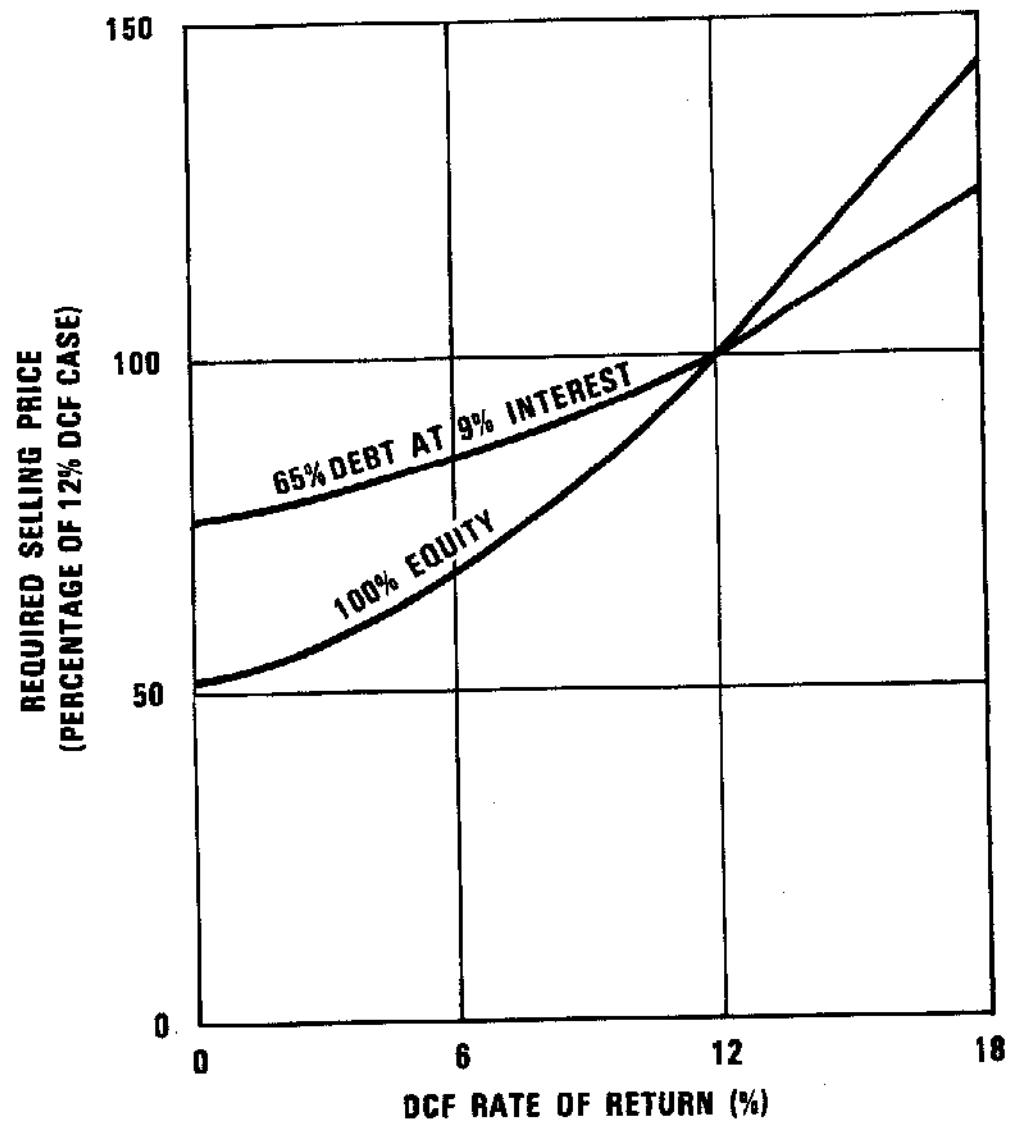


Figure 14-4 - Sensitivity of Required Product Selling Price to DCF

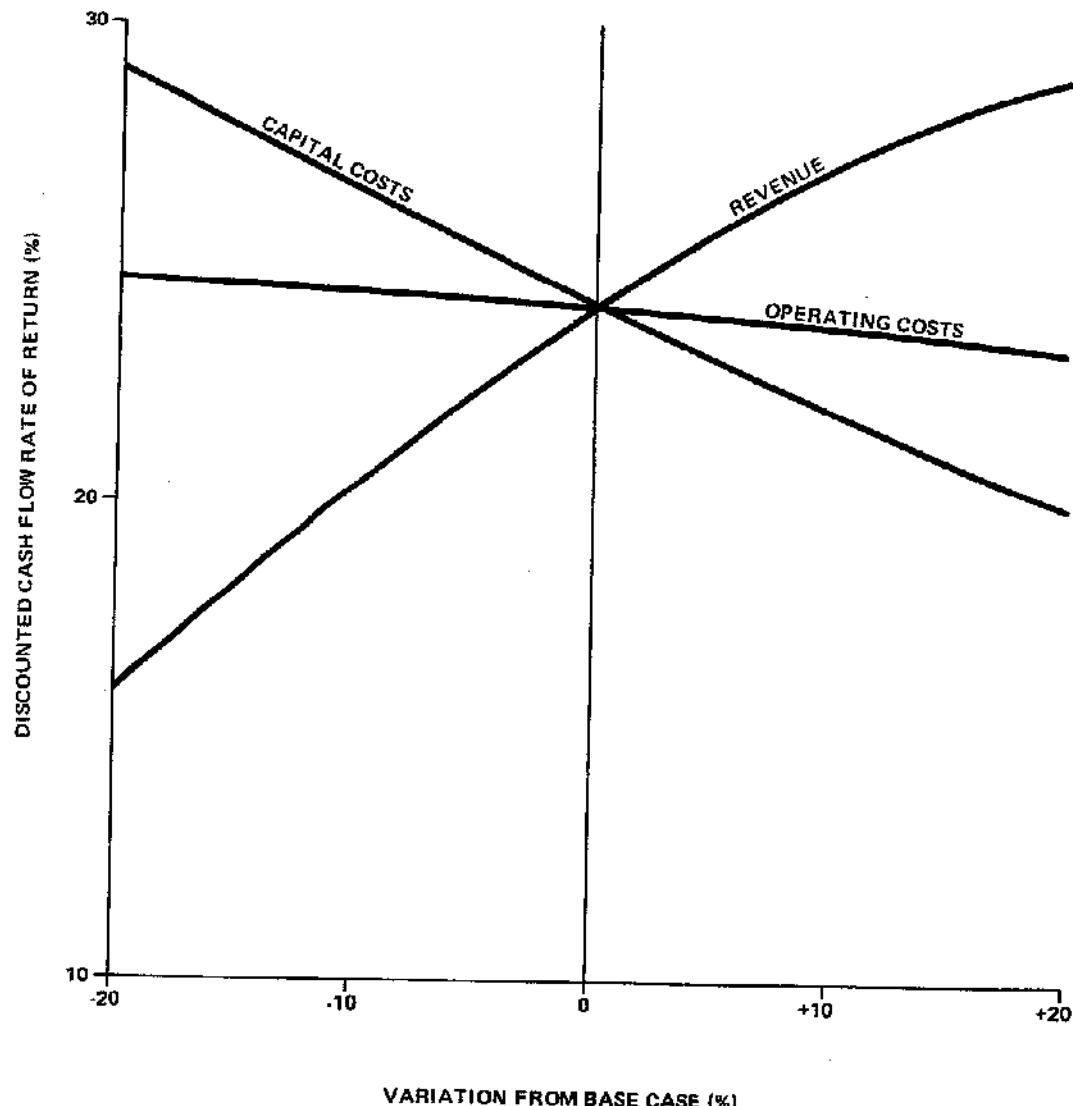


Figure 14-5 - Sensitivity Analysis of DCF
Possible Annual Revenue of \$670 Million
65% Debt at 9% Interest